

BCOP ACTION PLAN 2012-14

Summary

Budget COP will organize up to 6 events (excluding Executive Committee meetings) in the period of July 2012-June 2014 on the following thematic areas:

Plenary meetings (3 in total of which one is cross-COP)

- Design of programs and performance information, budget documentation, and performance monitoring and evaluation, February 2013 (180,000 USD), Host: Tirana, Albania
- Plenary meeting, 2014 topic to be decided (160,000 USD), potential host: To be decided
- Cross-COP, PFM training institutes and other PFM training related opportunities (what typical services are offered, what is available in the region, and what are the best practices in establishing such an institute); and strategic planning for BCOP and PEMPAL (150,000 USD part costs). Suggested additional theme for cross-COP plenary: Medium term fiscal planning/Medium Term Expenditure Frameworks linked to whole PFM system

Sub-working group meetings

Study tour, topic to be confirmed at February 2013 plenary (75,000 USD), potential host: to be decided, 2013-14

Per Unit Financing in Education (80,000 USD), Host: United Kingdom, April 2013

IT solutions for budget preparation reforms (40,000 USD) Host: Georgia, April 2013

Executive Committee meetings (Each year, quarterly meetings are to be held with a mix of WB Video Conference and face to face eg. In conjunction with annual OECD Senior Budget Officers meeting, annual BCOP plenary meeting).

- OECD Annual Senior Budget Officers meeting – Executive Committee members only – plan includes costing for two such meetings estimated at 30,000 USD each. Total 60,000 USD

Attendance at other COP events – where relevant. Budget 17,500 for 2012-13 and 15,000 for 2013-14 or 32,500 USD in total (This included allocation of 11,000 to hold meeting in Paris in conjunction with cross-COP executive meeting in 2012-13)

Working Groups (Knowledge Products) – 45,000 in 2012-13 and 80,000 in 2013-14 or 125,000 USD in total

Total estimated cost of two year plan: 902,500 USD (392,500 approved for 2012-13 and 510,000 indicative for 2013-14)

Goal/Impact	To contribute to improved PFM systems by: -Identifying and sharing approaches and practical solutions to PFM reform challenges related to budget preparation and management that are of relevance to our members and their Governments -Supporting budget officials to manage public finance systems through arranging meetings, sub-working groups to provide a platform for exchange on priority thematic issues.
Outcome (Purpose)	To facilitate PEMPAL members learning from each other by: -Enriching professional dialogue between members on PFM issues (formal and informal and across COPs) -Benchmarking through sharing country policy, laws, procedures and approaches on budget preparation and management -Actively contributing to network and BCOP initiatives, events and meetings
Budget	2012-2014 902,500 USD (of which 392,500 is for 2012-13 and 510,000 is for 2013-14, the latter year including cross COP allocation of 150,000)

PFM Reform Area	Identification of need and links to Outputs in Results Framework	Type and Description of Activity	Key Performance Indicators and/or Expected Results/Target	Target Participants	Location and Length of time	Budget	Additional Information
1. PFM reform priority. Program budgeting – uses of performance information	Members have identified this as an ongoing priority through surveys and during BCOP plenary 2012. Supports PEMPAL Results Framework, Output Objective 1, Actions 1 and 2.	The focus of this plenary will be on design of programs and performance measures, budget documentation, performance monitoring and evaluation	Evaluation results Key discussions summarized and published on IMF blog	BCOP 2013 plenary meeting	3 days. February 2013. Place: Tirana Albania	180,000 USD (includes approx 10,000 for Beverly Trayner costs)	Reduced number of speakers should reduce costs but this partially offset by costs of professional facilitator)
2.PFM Reform Priority. Program budgeting at the local level (topic to be confirmed)	How program budgeting is being implemented at the local level was a need identified at the 2012 BCOP plenary meeting. Interest in this topic will be confirmed at the 2013 BCOP plenary. Supports PEMPAL Results Framework, Output Objective 1, Actions 1 and 2.	Tajikistan, Belarus, Moldova, Azerbaijan, Georgia, Serbia, Macedonia, Montenegro, Bosnia and Herzegovina indicated an interest in this topic. The focus of this small group meeting will be on how to implement program budgeting at the local level and will showcase how a case study country has implemented such reforms.	Evaluation results. Presentation to BCOP plenary meeting.	BCOP study tour	2 days. Place: (to be confirmed)	75,000 USD	Gregor Orawiec – expert speaker at plenary 2012, offered to host a study tour to the municipal level (to be confirmed). Members who attend the small group meeting will be expected to report back to all BCOP members at annual plenary.

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3. PFM Reform Priority: 2014 Plenary meeting. Topic to be confirmed	BCOP members indicated preference for one plenary meeting a year. Supports PEMPAL Result Framework Output Objective 1, Actions 1 and 2.	A number of topics of interest have been suggested and will be confirmed at the proposed 2013 plenary meeting (see 1. Above).	Evaluation results Key discussions summarized and published on IMF blog	BCOP 2014 plenary meeting	1 Plenary meeting proposed 2014. Subject to be confirmed by mid-2013.	160,000 USD	Potential topics include program budgeting, budget classification, medium term budgeting.
4. PFM Reform Priority: per unit financing for education	BCOP members indicated preference at the 2012 plenary meeting for a small group meeting on per unit financing in health and/or education sectors. Supports PEMPAL Results Framework, Output Objective 1, Actions 1 and 2.	Belarus, Kyrgyz Republic and Turkey interested in per unit financing in education and/or health . Small group meeting to be held in country that has established per unit financing approach including regulatory and governance framework and financing formula.	Evaluation results Presentation to BCOP plenary meeting.	BCOP small group meeting	UK	80,000 USD	Members who attend the small group meeting will be expected to report back to all BCOP members at annual plenary
5. PFM Reform Priority: IT solutions in budget preparation	BCOP members indicated preference at the 2012 plenary meeting for small group meeting on IT solutions for budget preparation systems. Supports PEMPAL Results Framework, Output Objective 1, Actions 1 and 2.	Bosnia and Herzegovina, Serbia, Macedonia and Montenegro requested a visit to Croatia or Georgia to examine IT solutions for budget preparation in light of current reforms.	Evaluation results. Presentation to BCOP plenary meeting.	BCOP small group meeting	Georgia	40,000 USD	Members who attend the small group meeting will be expected to report back to all BCOP members at annual plenary.
6. Network Improvement Initiative: Facilitation of within and between COP communication	To improve communication with TCOP and IACOP and ensure a comprehensive approach to PFM reform from budget, treasury and internal audit perspectives. Supports PEMPAL Results Framework Output Objective 1, Action 3	1. Cross COP Plenary Meeting will be held with preliminary focus on PFM training institutes and other PFM training related opportunities (what typical services are offered, what is available in the region, and what are the best practices in establishing such an institute). BCOP will have an additional focus of medium term fiscal planning/Medium Term Expenditure Frameworks linked to whole PFM system	Biennial Plenary: No. of participants/countries Communique with conclusions developed and shared on IMF blog PEMPAL and BCOP strategic plans reviewed, established and approved.	Cross-COP plenary BCOP, IACOP and TCOP members	Location to be determined. Length: 3 days	USD 150,000	A pre-plenary survey is proposed to provide further information on the status of reforms in budget, treasury and internal audit.
		2. Accept and seek invitations to	No of exchanges		Length:	32,500 USD	Members who attend

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		TCOP and IACOP meetings where relevant. Share meeting minutes, presentations etc	implemented. No. and type of cross-COP initiatives identified. Presentation to BCOP plenary meeting.		variable 2-3 days	(17,500 for first year and 15,000 for second)	events held by IACOP and TCOP will be expected to report back to all BCOP members at annual plenary.
7. Working Groups (Knowledge Products)	Working Groups (knowledge products) to allow development of knowledge products as recommended in PEMPAL independent evaluation (eg OECD budgeting surveys). Supports PEMAL Results Framework Output Objective 2	This is a priority for BCOP in line with the need to provide knowledge products and research of benefit to members.	No. of working groups held, no and type of knowledge products produced.	BCOP country members	Costs include translation of knowledge products and two face-to-face meeting of small sub-groups	125,000 USD	
8. Governance Initiative 1: Exec Committee attendance at the Annual OECD SBO meetings	Engaging with Senior Budget Officials from OECD countries will contribute to achieving the objective of enriching professional dialogue on PFM issues and will also allow the Exec Comm to meet to discuss the progress of BCOP. Supports PEMPAL Results Framework, Output Objective 1, Action 2. Output Objective 4.	To attend the OECD SBO meeting to gain insights into issues being experienced by OECD countries. To also meet and determine progress with BCOP and the implementation of the action plan and improvement initiatives.	Attendance at OECD SBO meetings in 2013 and 2014.	BCOP Exec Com	June 2013 meeting in Latvia. Others to be advised.	OECD attendance 60,000 (30,000 each)	BCOP Executive Committee members to report back to all BCOP members at annual plenary meeting.
9. Governance initiative 2: Executive Committee quarterly meetings to drive and assess progress	To ensure the BCOP action plan is implemented and to promote a committed and sustainable membership. Supports PEMPAL Results Framework, Output Objectives 1,2,3 and 4.	A new Executive Committee has been established to drive the development and implementation of the BCOP Action Plan. This will involve quarterly meetings.	Number of meetings Target: 4-5 a year. Meeting minutes to be posted on website.	BCOP Exec Com	Mixture of face to face meetings and WB VC meetings.	Costs included in other lines.	More frequent VC meetings may be required in the lead up to major events.
0. Network improvement initiative: Contribution to network resources	To ensure network resources are of high quality and to share approaches. Supports PEMPAL Results Framework, Output Objective 2.	Identification of country documents for PEMPAL Library.	Number and types of ECA country documents identified Number of hits	All	Ongoing	In-kind	Countries to post any useful laws, regulations and guidelines onto virtual library

