



Organisation for Economic Co-operation and Development

**GOV/PGC/SBO/A(2017)7**

**Unclassified**

**English - Or. English**

---

7 November 2017

**Public Governance Committee  
Working Party of Senior Budget Officials**

**PROVISIONAL AGENDA: 13th Annual Meeting of the OECD Senior Budget  
Officials Performance & Results Network**

**OECD Conference Centre, Paris  
16-17 November 2017**

Meeting Chair: Lembit Suur, First Assistant Secretary, Department of Finance, Australia.

For further information, please contact  
Ivor BEAZLEY, Senior Policy Analyst, GOV/BUD, +(33-1) 45 24 99 51;  
ivor.beazley@oecd.org

## Thursday, 16 November 2017

- From 8:30**     **Registration** (*please note that Delegates must pass through a security check at the main entrance*).
- 9:00-9:15**     **Welcome remarks** by the **Chair** and the **OECD Secretariat**  
**Delegates' introductions**
- 9:15-09:30**    **Keynote Speech – Maria Rosa Aldea Busquets, Directorate General Budget, European Commission**

### **09:30-10:45    SESSION 1 – Role of ICT and Big Data in Performance Budgeting?**

Rapid developments in ICT, artificial intelligence and the internet of things offer great potential to improve the availability and quality of performance data, including more evidence, more insightful analysis, greater citizen engagement and real-time feedback on performance. What does this mean for performance budgeting, how are these possibilities currently being realized, and what are the challenges?

- Presentation by the OECD Secretariat – Barbara Ubaldi
- Country speakers
  - USA – Data Strategy, Lenora Stiles, US Department of the Treasury
  - France – Healthcare Database, Ayden Tajahmady, CNAMTS
  - Austria – Roland Schneider, Federal Chancellery

Following the lead presentations, the floor will be open for discussion among all Delegates.

**10:45-11:15    Coffee Break**

### **11:15-12:30    SESSION 2 – Spending Reviews – emerging trends and innovations**

The past few years have seen a major increase in the use of spending reviews as a tool for improving the alignment of spending with policy goals. Fact-based analysis, linking spending across budget and administrative structures to policy outcomes, is a key feature. At the same time a variety of different approaches are emerging which means that not all spending reviews are alike. This session looks at emerging practices and trends in the conduct of spending reviews.

- Presentation by the OECD Secretariat -- Ivor Beazley
- Presentation by Michael Stark, HM Treasury, UK
- Presentation by Erik de Vries, Treasury Board of Canada

Following the lead presentations, the floor will be open for discussion among all Delegates.

**12:30-14:00    Luncheon**

### 14:00-15:30 SESSION 3 – Improving the use of evidence in performance budgeting

In an ideal world budget decision making would be informed by solid evidence of what works. This depends on rigorous evaluation of the results of spending, well-chosen performance indicators, solid careful interpretation of data. In practice, the feedback loop from evidence through evaluation to budget decision making is a weak link in performance budgeting. This session will explore potential for connecting impact evaluation and performance budgeting, by sharing country experiences and offering a framework for case studies which is a key element in strengthening evidence informed policy making.

Country presentations:

- USA – Donald Moynihan, University of Wisconsin: The Design and Practice of Integrating Evidence: Connecting Performance Management with Program Evaluation
- Chile – Paula Darville, Budget Directorate, Ministry of Finance
- Australia – Tom Ioannou, Executive Director at the Australian National Audit Office (ANAO), confirmed.

Presentation by OECD Secretariat on planned work – Daniel Acquah

Following the lead presentations, the floor will be open for discussion among all Delegates.

**15:30-16:00** *Coffee Break*

### 16:00-17:30 SESSION 4 – Best Practices in Performance Budgeting – Principles 1 to 3

After a long period of development and experimentation performance budgeting, in various forms, has been adopted by most OECD countries. In the process of implementation, OECD countries have gained a lot of experience about what works and what doesn't. The OECD has attempted to synthesize this experience in the draft "Best Practices on Performance Budgeting".

Following a brief presentation of the OECD Best Practices 1 to 3, there will be break-out sessions to discuss the Draft Best Practices.

#### Best practice areas to be discussed

1. Setting clear and realistic objectives for performance budgeting
2. Linking the Performance Budget to the Strategic Goals of Government
3. Adapting performance budgeting to the complex, varying needs of policy making

Group work feedback and discussions in plenary (45 mins)

**From 17:30** *Reception and Launch of OECD Review: Budgeting and Performance in the EU*

## **Friday, 17 November 2017**

### **9:00-11:00    SESSION 5 – Best Practices in Performance Budgeting – Principles 4 to 7**

Following a brief presentation of the OECD Best Practices 4 to 7, there will be break-out sessions to discuss the Draft Best Practices.

#### **Best practice areas to be discussed**

4. Managing Performance Information
5. Creating the Infrastructure to Support Performance Budgeting
6. Ensuring systematic Evaluation and Oversight of Performance
7. Incentivizing Performance-oriented Behaviour and Learning

Group work feedback and discussions in plenary.

**11:00-11:30    *Coffee Break***

### **11:30 -12:30    SESSION 6 – Report by PEMPAL Performance Budgeting Working Group**

The PEMPAL Network facilitates exchange of professional experience and knowledge transfer among public finance management (PFM) practitioners across the Europe and Central Asia (ECA) countries. The network aims to contribute to strengthening PFM practices in the member countries through disseminating information on good PFM practices and their application. The chair of the PEMPAL Working Group on Performance Budgeting will report on the status of performance budgeting in PEMPAL member countries and the activities of the working group.

- Introduction by Maya Gusarova, Senior Public Sector Specialist, World Bank
- Performance Indicators in PEMPAL Countries: Trends and Challenges --Naida Carasimovic, PEMPAL Resource Team
- Performance Budgeting in Russia -- Nikolay Begchin, Ministry of Finance, Russian Federation

Following the lead presentations, the floor will be open for discussion among all Delegates.

**12:30-14:00    *Luncheon***

### **14:00-15:30    SESSION 7 – Report by OECD Secretariat and future work programme**

- ▶ Delegates will be asked to identify future work priorities for the OECD's Programme of Work in the area of performance and results, and indicate their interest in particular studies.
- ▶ Introduction of new surveys.

**15:30                    Closing by Chair and OECD Secretariat**

---

## MEETING INFORMATION

### Registration Form

All delegates must complete the registration form and return it to the Secretariat ahead of the meeting.

### Accommodations

Delegates are responsible for their own accommodation. Information on hotels close to the OECD at special rates and our online booking system can be found at: <http://www.oecd.org/site/conferencecentre/hotels-close-to-oecd.htm>

### Meeting Location

The meeting will take place at the Conference Centre at OECD Headquarters – *Château de la Muette* – which is located at: 2, rue André Pascal in the 16th *arrondissement* (district) of Paris. The closest metro station is “*La Muette*” on line 9 or “*Boulayvilliers*” or “*Henri Martin*” on line C of the RER. More information on getting to the OECD can be found at: <http://www.oecd.org/site/conferencecentre/gettingtotheoecd.htm>

### Security and Badges

Please be advised that OECD Headquarters is a secure complex. Badges can only be issued to registered delegates, and a passport or national identity card is required. Delegates must go to the main entrance and pass through the security checkpoint. Please allow up to 15 minutes to complete these formalities.

### Catering

The OECD Conference Centre has several dining options including a coffee bar, snack bar, cafeteria, and restaurant.

### Wi-Fi Internet Access and Business Centre

The OECD Conference Centre features complimentary Wi-Fi Internet Access throughout its facilities. There is also a Business Centre located in the Conference Centre offering complimentary desktop computers with standard Microsoft Office software, Internet connection and printers.

### Simultaneous Translation

Simultaneous translation between English, French and Russian will be available throughout the meeting.

### Cocktail Reception

All delegates are invited to a reception on the evening of the first day of the meeting, Thursday 16 November.