

PEMPAL Europe and Central Asia Region

# What is the role of financial reporting in fiscal transparency and accountability?

Moscow Cross-CoP Meeting
Fiscal Transparency and Accountability

Michael Parry, World Bank, May 2014

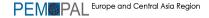


1

### ilic Expenditure Managemer Peer Assisted Learnin

### Structure of presentation

- 1. Theme
- 2. Definitions and concepts
- 3. Why financial statements are so powerful
- 4. Constraints to realising the power of financial statements
- 5. The way forward



# Public Expenditure Management Peer / ssisted earning

### Section 1. Theme

Audited, published financial statements of government activities have the potential to be a uniquely powerful tool of accountability and transparency

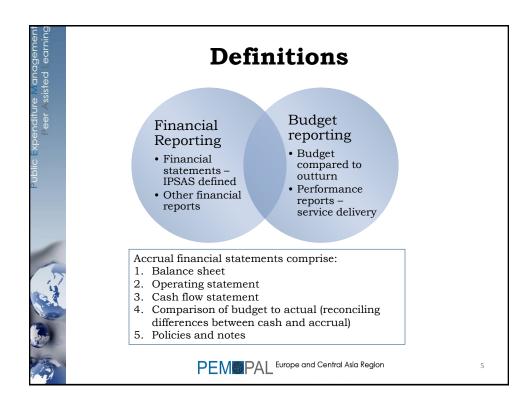


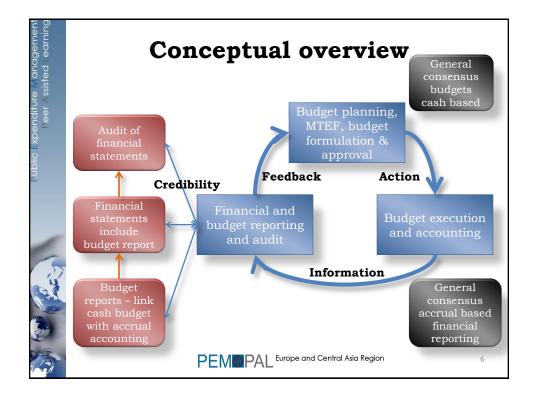
3



### Section 2: Definitions and concepts

PEM®PAL Europe and Central Asia Region







### **Budget and financial reporting**

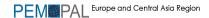
- Linkage
  - Budget reporting links cash budget with accrual financial reporting <u>because</u>
  - Financial statements include a budget to actual comparison
  - Audit certificate lends credibility to financial statements including budget report
- Result
  - Budget reporting integrated with financial statements
  - Enhanced credibility through audit process
  - Enables consistent budget and financial reporting
- Feedback
  - Budget planning process informed by credible, reliable and consistent information on historic budget performance contained in financial statements



7



### Section 3: Reasons for the power of financial statements

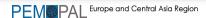




### Seven reasons for the power of financial statements

- 1. Credibility
- 2. Information
- 3. Standardisation
- 4. Published
- 5. Hierarchy
- 6. Performance management
- 7. International recognition

Explained in the following slides



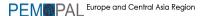
9

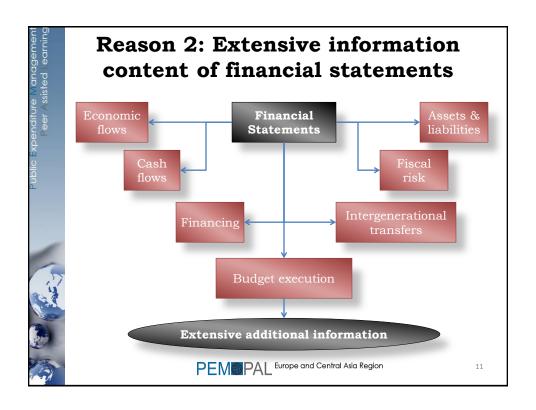
# olic Expenditure Managemen Peer Assisted earning

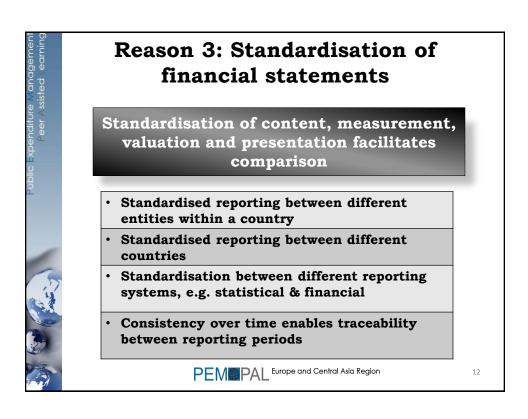
### Reason 1: Credibility of financial statements

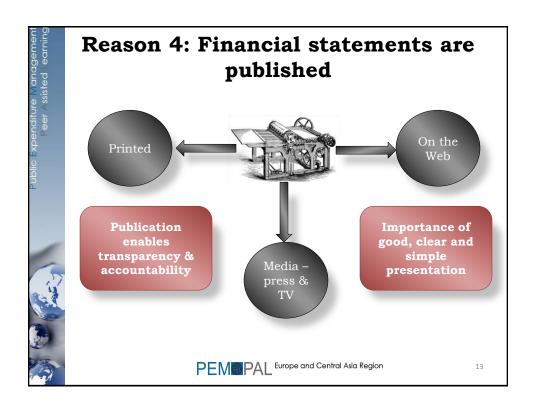
### Four factors provide credibility

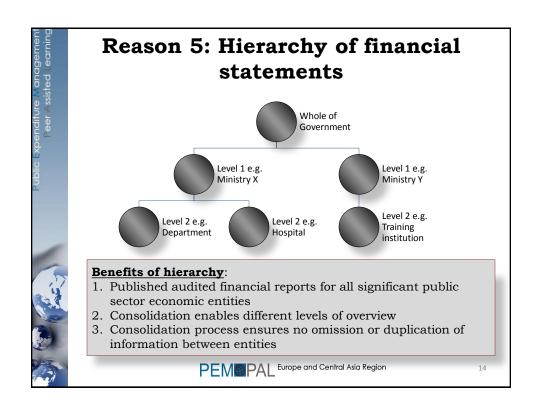
- 1. Indicate what actually happened hard facts not just plans
- 2. Derived from structured accounting systems and processes
- 3. Supported by internal controls and internal audit
- 4. Independently verified and certified by external audit













### Reason 6: Financial statements enable performance management

- 4 ½ Important performance measures
  - 1. Fiscal performance
  - 2. Budget performance
  - 3. Financial control performance
  - 4. Expenditure efficiency performance
- ½ of measuring value for money
  - Amount spent compared to outcomes achieved

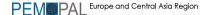


15

## slic Expenditure Managemen Peer Assisted Learning

### Reason 7: International recognition of financial statements

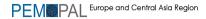
- International Public Sector Accounting Standards (IPSAS)
  - Wholly concerned with financial statements
- · Assessment frameworks
  - PEFA, ROSC
- International comparisons
  - Transparency evaluations, e.g. GIFT, IMF
  - Civil society participation
- Sovereign/entity risk assessment
  - Credit rating agencies
- Requirements supranational bodies
  - Planned EU public sector financial reporting standards
  - Multilateral agencies, e.g. World Bank, IMF requirements for IPSAS compliant financial statements





### Conclusions on the potential power of financial statements

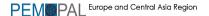
- Financial statements have the potential to be a uniquely powerful tool of accountability and transparency
- **<u>But</u>** the potential of financial statements not as yet fully realised



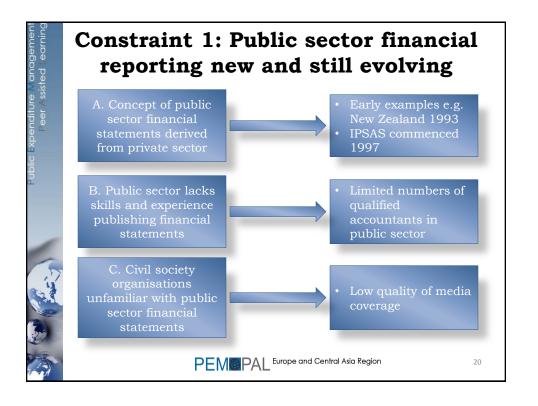
17

# Public Expenditure Managem Peer Assisted Learn

# Section 4 Constraints to realising the power of financial reporting



# The five key constraints 1. Still evolving 2. Inconsistent standards 3. Inadequate hierarchy of financial statements 4. Delays 5. Lack of user understanding



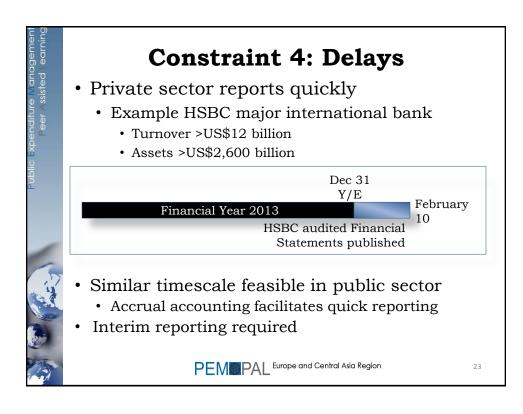
| Public Expenditure Management  Peer / ssisted   earning | Constraint 2: Inconsistent reporting standards                 |   |
|---|--|---|
|   | International Public Sector<br>Accounting Standards<br>(IPSAS) | <ul> <li>Promulgated by IPSAS Board</li> <li>Based on IFRS</li> <li>Controlled by private sector accountants</li> <li>Limited funding for research</li> </ul>                                 |
|   | IMF Government Finance<br>Statistics (GFS)                     | <ul> <li>Promulgated by IMF</li> <li>Consistent UN System of National accounts (SNA)</li> <li>Significant differences of coverage, valuation, measurement and definitions to IPSAS</li> </ul> |
|   | European System of<br>National Accounts (ESA)                  | Consistent with UN SNA     Hence same rules for valuation,     measurement and definitions as GFS   |
|   | European Public Sector<br>Accounting Standards<br>(EPSAS)      | <ul><li>Not yet in existence</li><li>Will add to duplication of standards</li></ul>   |
|   | PEMOPAL Europe and Central Asia Region 21                      |   |

# Public Expenditure Management Peer Assisted Learning

### Constraint 3: Inadequate hierarchy of financial statements

- Hierarchy often incomplete
- In many cases no audited financial statements for entities under national governments, e.g.
  - Ministries, agencies, other legal entities controlled by government
- Hence consolidated reporting often based on unaudited internal reports







### Constraint 5: Lack of user understanding

- Financial statements typically complex and difficult to understand
- Potential users, media and civil society organisations not trained to analyse and use information

PEM®PAL Europe and Central Asia Region

# Public Expenditure Management Peer Assisted earning

### Conclusions on constraints

 Potential of financial reporting for accountability and transparency not yet being fully achieved



25



### Section 5 The way forward

PEM®PAL Europe and Central Asia Region



### Action 1: Continued improvement of financial statements

- Goal of published financial statements
  - Fully compliant international accrual standards
  - Published for all significant public sector entities
  - "Clean" audit report
  - Published quickly
  - Plus interim financial reporting

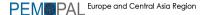


2

## blic Expenditure Manageme Peer Assisted earnir

### Action 2: Better user understanding financial statements

- PFM experts
  - Should give equal importance to ex ante and ex post reporting
- Government officials
  - Should be held accountable for information in financial reports
- Media
  - Should analyse, interpret and report on financial performance of government entities





### Action 3: Convergence between reporting standards

- At present significant differences between IPSAS and GFS/ESA
- Goal should be minimising and rationalising differences
  - Common language
  - Common measurement and valuation rules
  - Common classification structures
- Differences should only be of presentation
- Different standards should be mutually reinforcing

Audited financial statements should provide credibility to GFS/ESA reports



20



#### The End

Michael Parry michael.parry@michaelparry.com www.michaelparry.com

