

PEM-PAL  
Welcome  
to Ukraine on the 7th  
IA COP meeting!



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A. Welcome and review of the agenda

# PEM-PAL –(Public Expenditure Management -Peer Assisted Learning)

- Multilateral capacity development initiative for the
  - Europe and
  - Central Asia (ECA) region
- focused on public expenditure management (PEM)



A. Welcome and review of the agenda

# Why a Community of Practice (CoP)?

- To help each solve problems
- To hear each other's stories and avoid local blindness
- To keep up with change
- To reflect on their practice and improve it
- To push the boundaries of their field
- To find a voice and gain influence



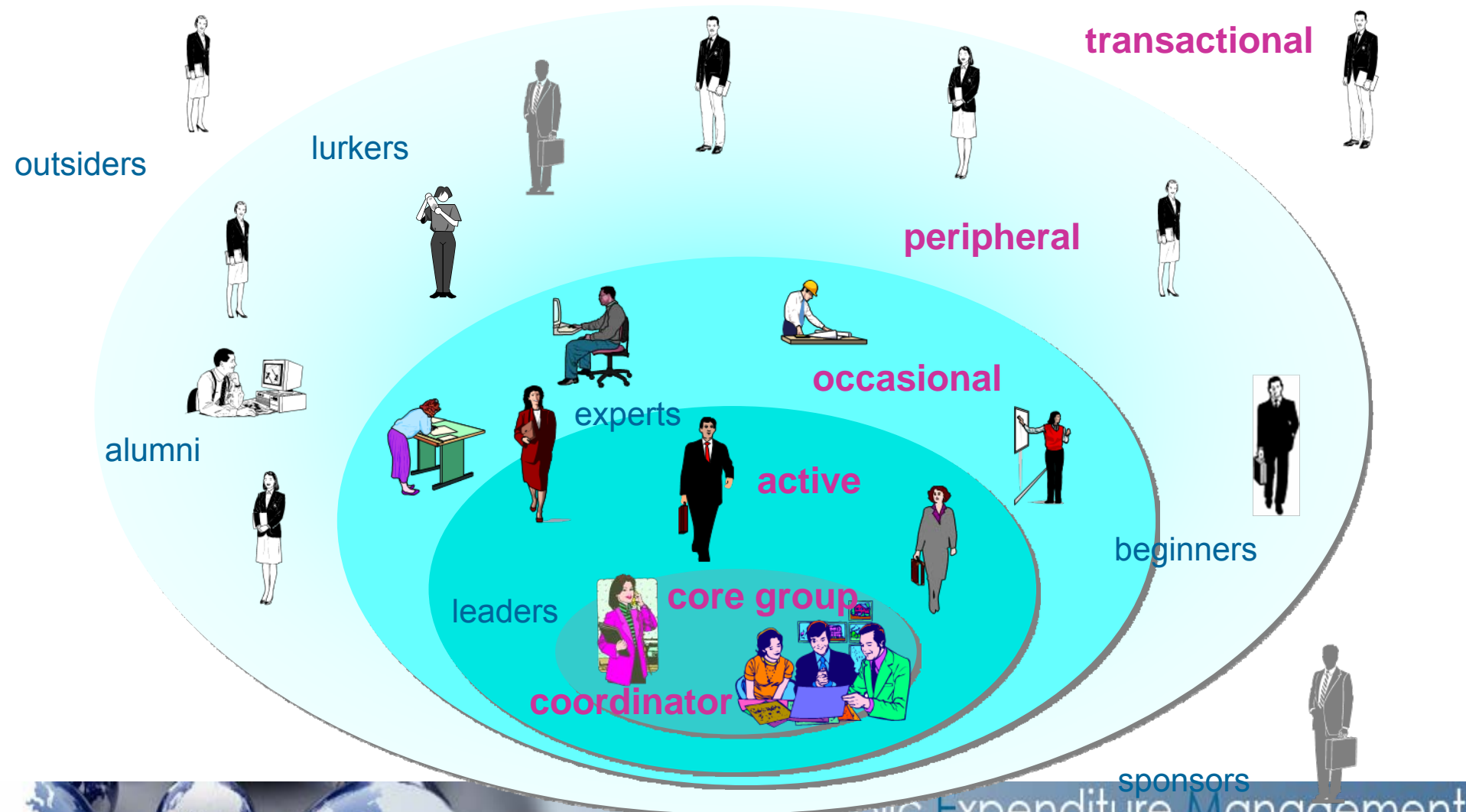
## A. Welcome and review of the agenda

# PEM-PAL goals in detail

- To promote **professional and technical understanding and co-operation among members** in the ECA Region, through the exchange of ideas and experience on budget, treasury and audit;
- To promote **capacity building** by carrying out workshops and plenary conferences;
- To **facilitate the counselling of experts** through the promotion of clinics and web-based forums for the exchange of documents;
- To **promote the theoretical and practical study** of the problems and matters relating to area of the members interest;
- To encourage **development and application of benchmarking tools** and performance indicators for the periodic evaluation of the program;
- **To undertake and support** exchange visits, internships, counselling of experts, clinics between participants, web-based exchange of documents (such as budget guidelines), and joint pilot activities;
- To make every effort to **achieve greater understanding of problems and matters** relating to public expenditure and financial management.



# Forms of participation



Public Expenditure Management

Peer Assisted Learning

A. Welcome and review of the agenda

# **PEMPAL: Internal Auditors Community of Practice (COP)**

## **What is it?**

A network of Internal Audit professionals sustained by the valuable exchange of ideas, techniques, experiences and problems.





# PEM – PAL countries

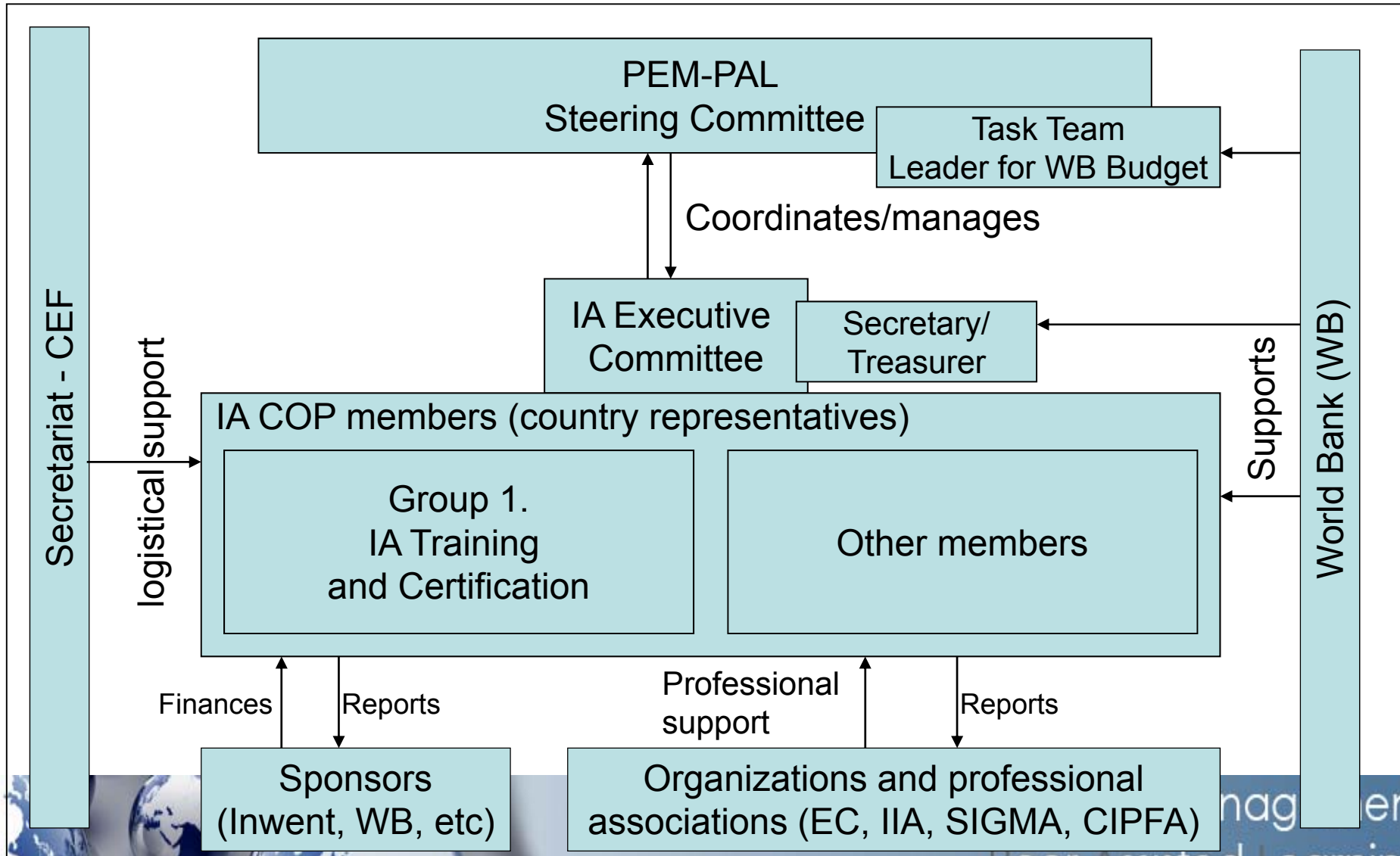
## Europe and Central Asia (ECA)

- Albania
- Armenia
- Belarus
- BiH State MOFt
- BiH - Republic of Srpska
- BiH Federation
- Bulgaria
- Croatia
- Georgia
- Kazakhstan
- Kosovo
- Kyrgyz Republic
- Macedonia
- Moldova
- Montenegro
- Romania
- Russia
- Serbia
- Tajikistan
- Turkey
- Ukraine
- Uzbekistan





# PEM-PAL organisation



# IA COP Executive committee (as voted in Armenia)



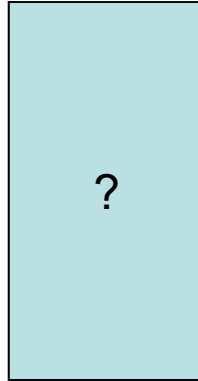
Viorica Pricop  
Moldova



Miryakub Khaydarov,  
Uzbekistan



Albana Gjinopulli,  
Albania



Tomislav Mičetić  
Croatia



Diana Grosu – Axenti,  
Moldova



Ainur Baimaronova,  
Kazakstan



# PEM-PAL

## RULES OF OPERATION (2009)

- **Contents:**
  - **OBJECTIVES**
  - **GENERAL PROVISIONS**
  - **ORGANISATION AND FUNCTIONING OF THE PEM PAL NETWORK**
  - **SEMINARS, WORKSHOPS AND SIMILAR ACTIVITIES**
  - **FINANCIAL REGULATIONS**
  - **AUDIT**
  - **FINAL PROVISIONS**
- <http://www.pempal.org/about/>



# What we have done?

- **6 sessions (plenary and workshops):**
  - **PEM PAL Workshop for Internal Audit Officials, CEF Slovenia, December 12 - 14, 2006**
  - **PEM-PAL 2nd Internal auditors' COP Workshop Chisinau, Moldova, June 20-22 2007**
  - **PEM-PAL Plenary and COP Workshops - 24-28 February 2008, Istanbul, Turkey**
  - **PEM-PAL - T&C and Internal Audit Sampling, April 2009, Ljubljana**
  - **PEM-PAL – 5th Plenary in Armenia**
  - **PEM-PAL – 6th Meeting of T&C in Ljubljana & ExCom meeting**
- **Materials and details on the [www.pempal.org](http://www.pempal.org)**



# Executive Committee meeting

**December 11, 2009**

- Discussion on evaluation report and lessons learned, for Armenia plenary:
  - 86% of participants were had met their objectives for workshop and around
  - 14% showed that they had exceed the objectives
- Developing tools and mechanism to increase awareness and attract active members for IA COP
  - Wikispaces
  - Translation of the books
  - Newsletter
- Preparing and approving the Action Plan
  - Questionnaire as input
  - Action plan and budget prepared



# Steering Committee meetings

## Summary

- December 9th, 2009
  - Reports by the Chairs of the Communities of Practice
  - Ministry of Finance of the Russian Federation - willing to contribute its PFM reforms
  - Report of Secretariat
- March 18th, 2010
  - Funding Outlook 2010 and beyond
  - Approval of Work Plans and Budgets for each COP's
  - Plenary meeting 2010
  - Transversal topics



# IA manual workshop

- Topic from Armenia – interesting issue
- Task Leader: Albana Gjinopulli
- Planned for end September/October
- Questionare prepared for preparation





# IA strategy 2010-2012

- tentative strategic plan beyond 2010 with main objectives and activities to be performed
  - Aligned with PEM-PAL rulebook and budget
- to be developed during plenary (Keepers of inquiry)



# Other activities

- IA COP experience sharing with new COP MIRPAL
- Kosovo visit to Croatia
  - CHU organization and activities
  - MoF-Internal Audit Service - EU funds internal audit
- Phone conversations
  - EU accession – Chapter 32. experiences
    - Montenegro
    - Serbia
    - Bosnia and Herzegovina
- 520 E-mails received



# Visibility and contacts

- Armenia - huge press coverage
- IIA contacts – Daniela Danescu, Jean Peiere Garitee
- SIGMA cooperation
- Wikispaces (more tomorrow) for:
  - Executive committee space
  - T&C space



# CEF Annual report 2009

- “A large number of internal auditors have no experience in the area of financial management, planning, programming and accounting. This indicates a need for further and continued investment in internal auditors’ training to develop their skills, especially for the purpose of conducting more complex audits to meet the needs of their audit universe. In this area as well as in all other internal audit tools and techniques (manuals, legal framework, strategy drafting, etc), the PEM PAL network has built a good platform for mutual sharing of topical information in public sector auditing as well as for further research and development.”



# Possible activities

- Ukraine - study tour to PEM-PAL country on CHU matters
- Plenary PEM-PAL – all COP's in January 2011

