

**ECA PEMPAL Budget Community of Practice (BCOP)  
Program and Performance Budgeting Working Group (PPBWG) Workshop  
LINKING STRATEGIC & BUDGET PLANNING  
AND GREEN BUDGETING**

*February 7, 2024, in a hybrid format - face-to-face for a small group of BCOP members in Paris, France (Canopy by Hilton Paris Trocadero Hotel) and via VC for wider BCOP membership*

**BACKGROUND:**

**Public Expenditure Management Peer Assisted Learning (PEMPAL)** is a peer-learning platform that facilitates knowledge exchange among public finance practitioners from the Europe and Central Asia (ECA) region. The platform allows members to develop solutions to common public financial management (PFM) problems in the areas of budget, treasury, and internal audit. The network is organized around three thematic communities of practice: Budget Community of Practice (BCOP), Treasury Community of Practice (TCOP), and Internal Audit Community of Practice (IACOP). The main overall objective of BCOP is to strengthen budget methodology, planning, and transparency in member countries. Members are typically mid- to high-level officials in budget planning or budget methodology/policy units in the budget departments/sectors in Ministries of Finance. BCOP's strategic priorities are i) sharpening tools for effective fiscal management, ii) strengthening fiscal transparency and accountability, and iii) expanding internationally available fiscal data on PEMPAL countries. BCOP operates two working groups: the Budget Literacy and Transparency Working Group (BLTWG) and the Program and Performance Budgeting Working Group (PPBWG).

**This workshop is organized within BCOP's PPBWG, which comprises members from nearly all BCOP countries, given that BCOP members have continuously reported PPB as one of their top priority budgeting topics in recent years.** This WG examines trends and lessons learned in the design and implementation of program and performance budgeting and spending reviews, to improve spending effectiveness. In 2023, BCOP members selected the topic of linking strategic planning and program and performance budgeting (including linking strategic goals and high-level performance indicators from national and sector strategies with budget programs and indicators and linking institutional work plans with program budgeting) as the most common top-priority topic for PPBWG. This workshop will serve to inform the work on PPBWG knowledge products on this topic. In addition, the French experience in green budgeting/tagging will be examined, as this was another topic BCOP members identified as one of their priorities. PPBWG has an extensive partnership and cooperation with the World Bank and the Organization for Economic Cooperation and Development (OECD). This PPBWG workshop is organized before the February 8-9 meeting of the OECD Working Party on Performance and Results, to which the OECD invited a small delegation of BCOP countries. The February 7 PPBWG workshop will be held in a hybrid format, with a small group of BCOP members attending face-to-face in Paris and a wider BCOP membership attending via videoconferencing (VC).

**MEETING OBJECTIVES:**

**The objectives are:** i) to examine ways to strengthen the link between strategic planning and program and performance budgeting ii) to get familiarized with green budgeting/tagging practices in France.

**MEETING MATERIALS:**

**Presentations from the PPBWG meeting** will be available after the workshop at the PEMPAL [event website](#).

## AGENDA:

Tuesday, February 6th: *Arrivals*

Wednesday, February 7: **PEMPAL BCOP Program and Performance Budgeting Working Group (PPBWG) Workshop and Executive Committee Meeting**

**Session 1 and 2 Moderators:** *Iryna Shcherbyna*, World Bank Senior Public Sector Specialist and BCOP Resource Team Coordinator, and *Emil Nurgaliev*, State Expert in the Budget Methodology Division in the Budget Directorate in the Ministry of Finance of Bulgaria, BCOP Deputy Chair and PPBWG Lead

Time	Activity
8.30-9.00	<i>Registration</i>
9.00-9.15 <i>(both face-to-face and VC format)</i>	<b>Welcome, Agenda Overview, and Participants' Introductions</b> <i>Aynura Bakaybaeva</i> , Head of Division in the State Budget Department of the Ministry of Finance of Uzbekistan and BCOP Chair <i>Iryna Shcherbyna</i> , World Bank Senior Public Sector Specialist and BCOP Resource Team Coordinator
9.15-10:45 <i>(both face-to-face and VC format)</i>	<b>SESSION 1: RETHINKING BUDGET'S STRATEGIC ROLE</b> <b>Advice from the OECD Countries</b> , <i>Álfrún Tryggvadóttir</i> and <i>Brian Finn</i> , Senior Policy Analysts in the OECD Public Management and Budgeting Division <b>PPBWG's Draft Knowledge Product on Linking Strategic Planning and Program and Performance Budgeting</b> , <i>Ivor Beazley</i> , PEMPAL BCOP Thematic Consultant for Program and Performance Budgeting <b>Q&amp;A</b>
10.45-11.15	<i>Coffee and networking break</i>
11.15-12.45 <i>(both face-to-face and VC format)</i>	<b>SESSION 2: GREEN BUDGETING/TAGGING</b> <b>Experience from France</b> , <i>Pauline Gregoire-Marchand</i> , <i>Marine Adam</i> , and <i>Pauline Muller</i> , the Budget Department of the Ministry of Economy, Finance, and Industrial and Digital Sovereignty <b>Q&amp;A</b>
12.45-13.00 <i>(both face-to-face and VC format)</i>	<b>Session 1 and 2 Concluding Remarks</b> <i>Emil Nurgaliev</i> , State Expert in the Budget Methodology Division in the Budget Directorate in the Ministry of Finance of Bulgaria, BCOP Deputy Chair and PPBWG Lead
13.00-14.00	<i>Lunch</i>
14.00-15.00 <i>(face-to-face format only)</i>	<b>SESSION 3: WORK-PLANNING FOR NEXT BCOP ACTIVITIES</b> <i>Planning next steps for PPBWG's discussion in the topic of linking strategic planning and budgeting and discussion on other topics of interest for potential examination</i> Moderated by <i>Naida Carsimamovic Vukotic</i> , World Bank PEMPAL BCOP Resource Team Member <b>Q&amp;A</b>
15.00-15.30	<i>Coffee and networking break for the Executive Committee members</i>
15.30-17.00 <i>(face-to-face format only)</i>	<b>Meeting of the PEMPAL BCOP Executive Committee</b> <i>(all Executive Committee members must attend, Agenda sent to them separately)</i> Moderated by <i>Aynura Bakaybaeva</i> , Head of Division in the State Budget Department of the Ministry of Finance of Uzbekistan and BCOP Chair

Thursday and Friday, February 8-9: **Participation of the invited BCOP members in the meeting of the OECD Working Party on Performance and Results** - *this includes two participants from Croatia, two participants from Romania, two participants from Türkiye, one participant from Bulgaria, and one participant from Uzbekistan (the OECD meeting agenda has been sent to these participants separately); while other remaining participants will depart Paris on February 8. Departures for the participants attending the OECD meetings are on Friday evening or Saturday morning.*

Simultaneous interpretation in English / Russian / Bosnian-Croatian-Serbian will be provided during the meetings on February 7 (through Webex), while the meeting on February 8-9 will be held in English only.