



# Moldova's Perspective on Integrated Performance and Risk Management

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#### Performance and Risk Management: An Integral Part of IC

- Emphasis on establishing an organizational culture.
  Setting objectives and performance indicators.
  Efficiently managing uncertainties related to future events.
- Current low implementation status, especially at the local level.
- Importance of results-oriented planning.

### **Challenges in Achieving Planned Activities**

Majority have set operational objectives with outlined actions.

- Gaps in tracking and reporting performance due to lack of detailed, measurable indicators.
- Misalignment between planned activities and available resources.
- Lower level of achieving planned actions due to internal and external constraints.
- □Simple transfer of unimplemented actions to 2023.

## **State of Risk Management in Entities**

- Some entities have approved internal risk management procedures.
- Others are in the process of finalizing their risk management procedures.
- Recognition of good practices, in some "IC champions" entities.
- Formal attitude towards critical risks affecting set objectives.
  Low capacities for risk identification and control.

### **Insights into Risk Management Across Entities**

- Both Central and Local entities recognize the importance of embedding risks within their planning processes.
- Central entities demonstrate a pronounced commitment to identifying and addressing fraud and corruption risks.
- U While many entities maintain consolidated risk registries, regular updates and refinements are crucial.
- Local entities acknowledge fraud risks, but face challenges in consistent risk registry maintenance.
- A significant portion of entities, especially local ones, need to prioritize risk management strategies.
- Ensuring each subdivision maintains a risk registry is essential for streamlined risk mitigation.
- Continuous training, awareness, and resources are critical to make risk management a practical tool.
- Emphasis remains on strengthening practices to ensure they safeguard objectives effectively.

#### The Need for Effective Risk Management

- □ Impediments arise due to the perception of risk management's practical utility.
- Challenges related to personnel's ability for risk identification and control.
- Interdependence of annual planning and risk management processes.
- Strong risk management leads to successful activity planning and performance.
- Emphasis on increased trust in the achievement of set objectives/actions.

## **THANK YOU!**