

The evolving role of audit committees:

*How audit committees can assist in advancing Public Internal Control reforms
and support managerial accountability*

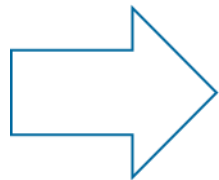
27th May 2021

Jean-Pierre Garitte, CIA

Audit Committee's chair/member

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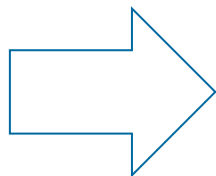
Charter of the audit committee



Authority of an audit committee

Authority of an audit committee

- ❑ Monitor the internal audit function
 - ❑ Quality assessment and improvement program
 - ❑ Actions regarding the chief audit executive / head of internal audit
 - ❑ Endorsement of internal audit plans
- ❑ Oversee the financial reporting process
- ❑ Monitor the implementation of internal / external audit recommendations
 - ❑ Escalation mechanism
 - ❑ Managerial accountability
- ❑ Oversee the risk management and internal control processes / whistleblowing process



Oversight responsibility



Composition of an audit committee

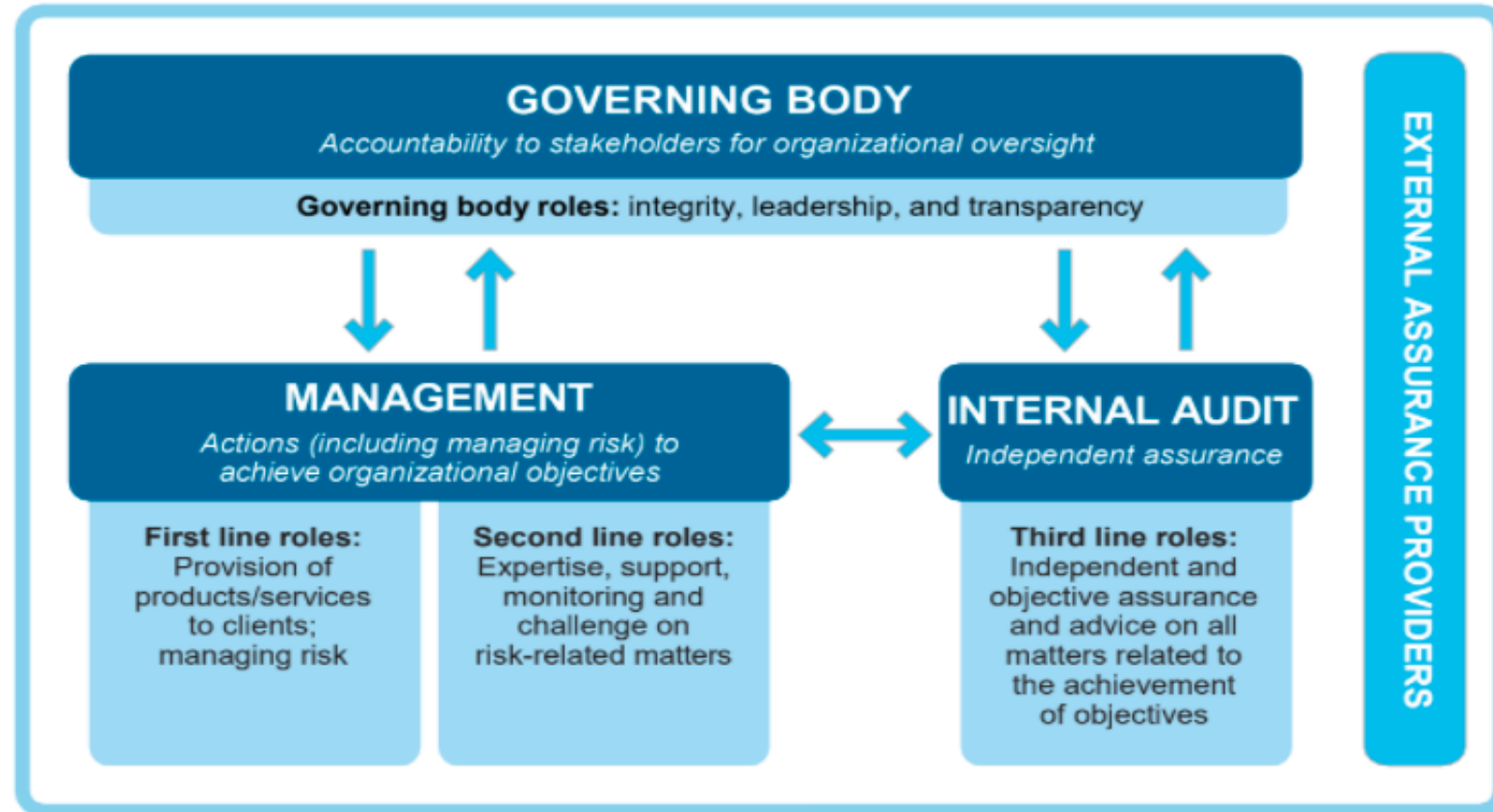
Composition of an audit committee

- ❑ Majority independent from operations / political environment
- ❑ No conflict of interest
- ❑ Expertise in audit, risk and control
- ❑ Expertise in finance, budgeting

Reporting lines of an audit committee

Reporting lines of an audit committee

The IIA's Three Lines Model



KEY: ↑ Accountability, reporting ↓ Delegation, direction, resources, oversight ↔ Alignment, communication coordination, collaboration

Reporting lines of an audit committee

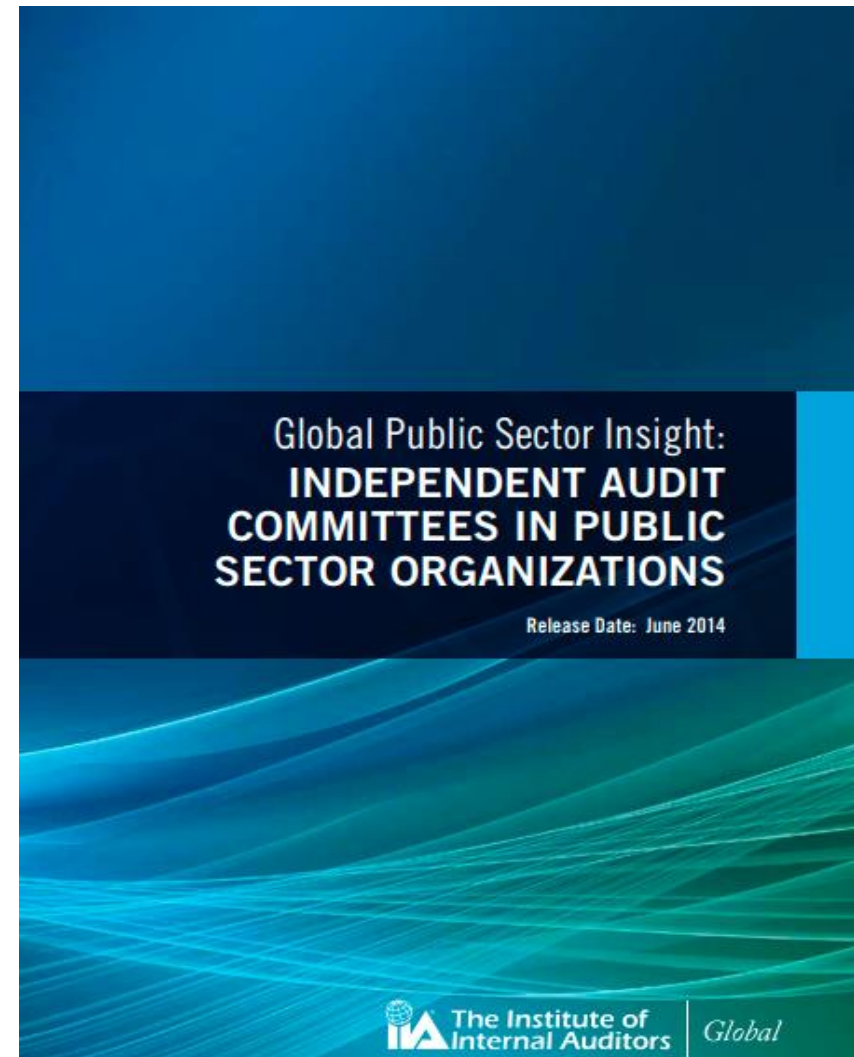
- ❑ Reporting line to the Minister overseeing internal audit
- ❑ Reporting line to the cabinet of ministers
- ❑ Reporting line to the Board of Directors
- ❑ Reporting line to the Parliament



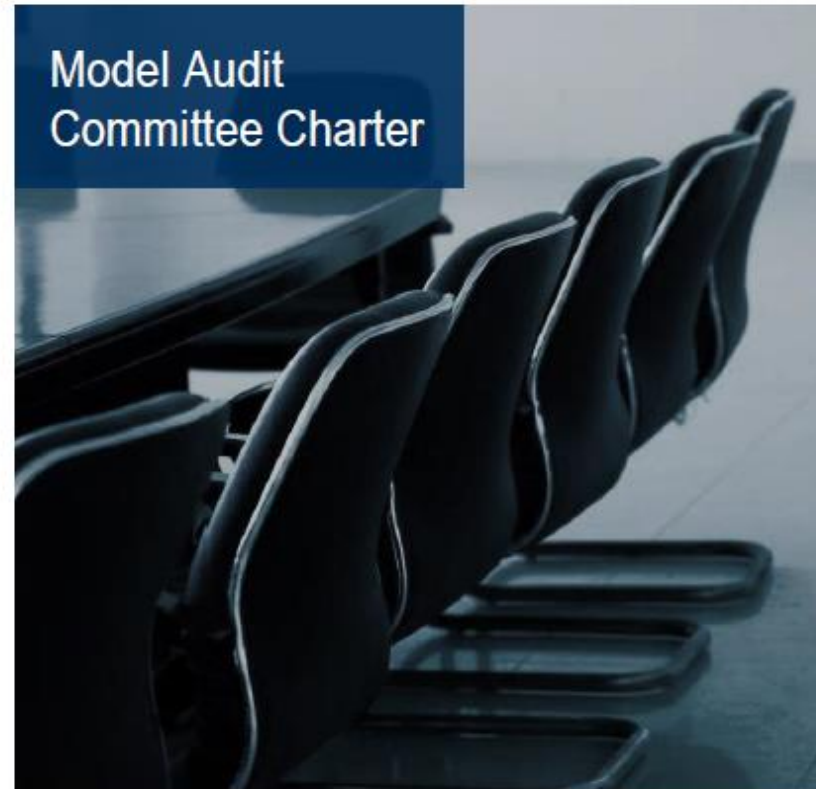
Documentation on audit committees

Documentation on audit committees

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Documentation on audit committees



Revised: March 2017

THANK YOU!
