

# CONSULTANCY ENGAGEMENTS

PEMPAL IACOP-PLenary MEETING  
VIRTUAL-SMART INTERACTIVE TALK



**national treasury**

Department:  
National Treasury  
**REPUBLIC OF SOUTH AFRICA**



# CONSULTING ENGAGEMENTS

## IPPF on Consulting Engagements

### *Internal Audit Mission*

- To enhance and protect organizational value by providing risk-based and objective assurance, advise and insight

### *Core Principles*

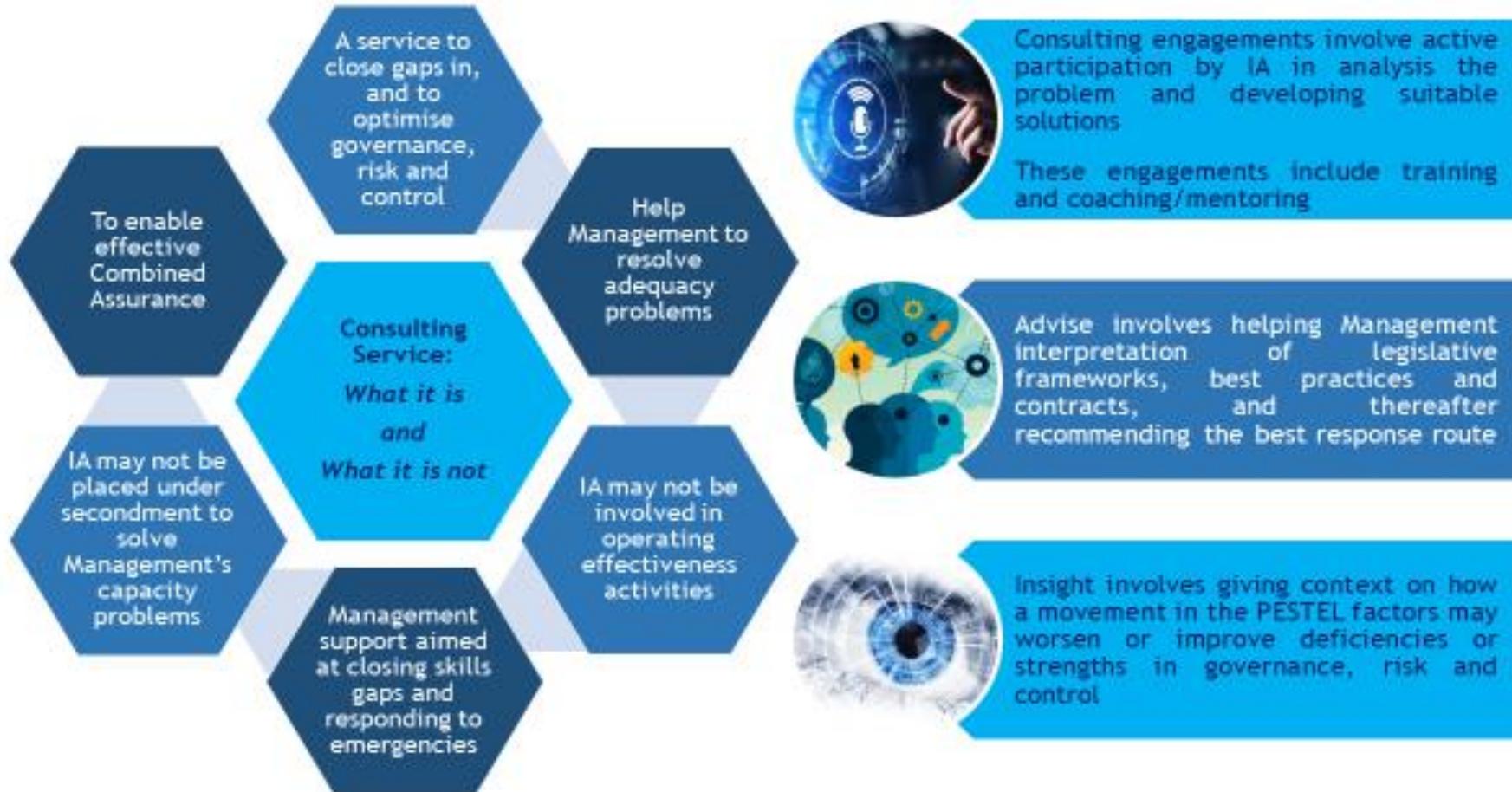
- Aligns with the strategies, objectives, and risks of the organization.
- Is insightful, proactive, and future-focused.
- Promotes organizational improvement.

### *ISPPIA*

- Implementation Standards on Consulting Engagements (those a .C suffix)
- Attribute Standards (1000 – 1300)
- Performance Standards (2000 – 2600).



# CONSULTING SERVICE



# KEY CONSIDERATIONS



Consulting engagements may be included in the Annual Plan, in response to areas with the high residual risk ratings

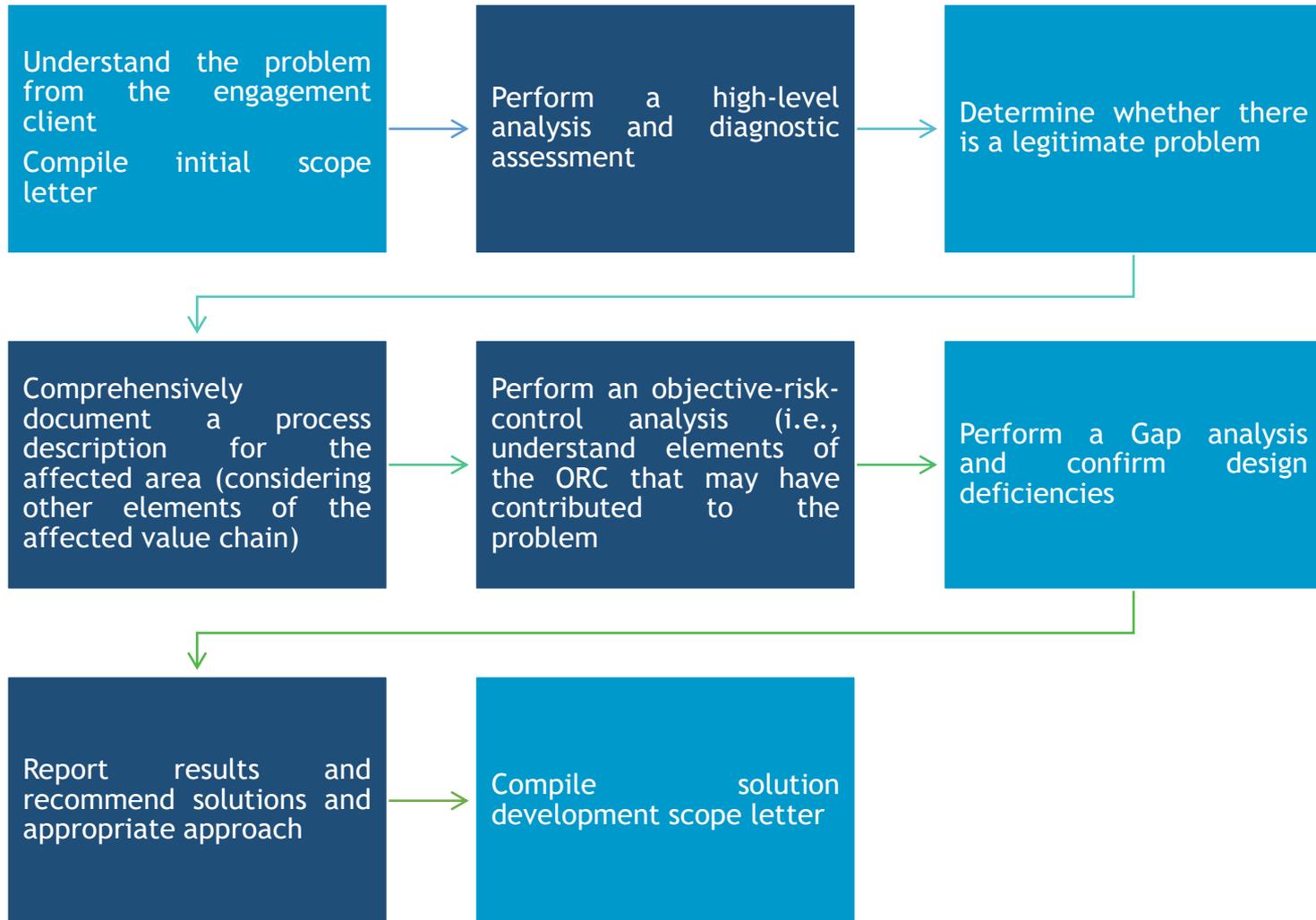
Ad-hoc assignments are not the alternative name for Consulting engagements, as ad-hoc requests may apply to both Assurance and Consulting engagements



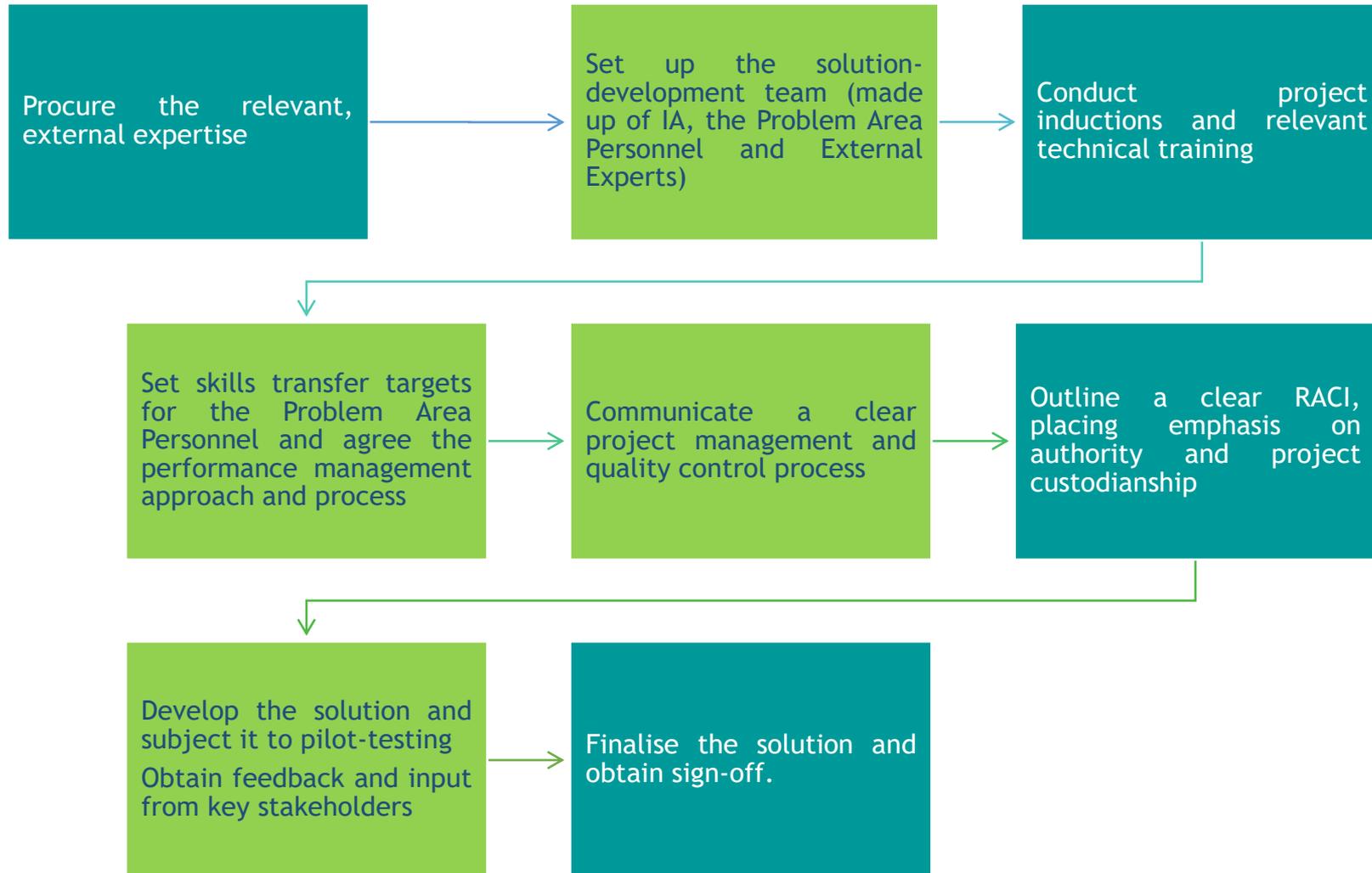
Over and above the High residual risk ratings, Consulting engagements may also arise from results of Adequacy assessments (*completed in Assurance engagements*)



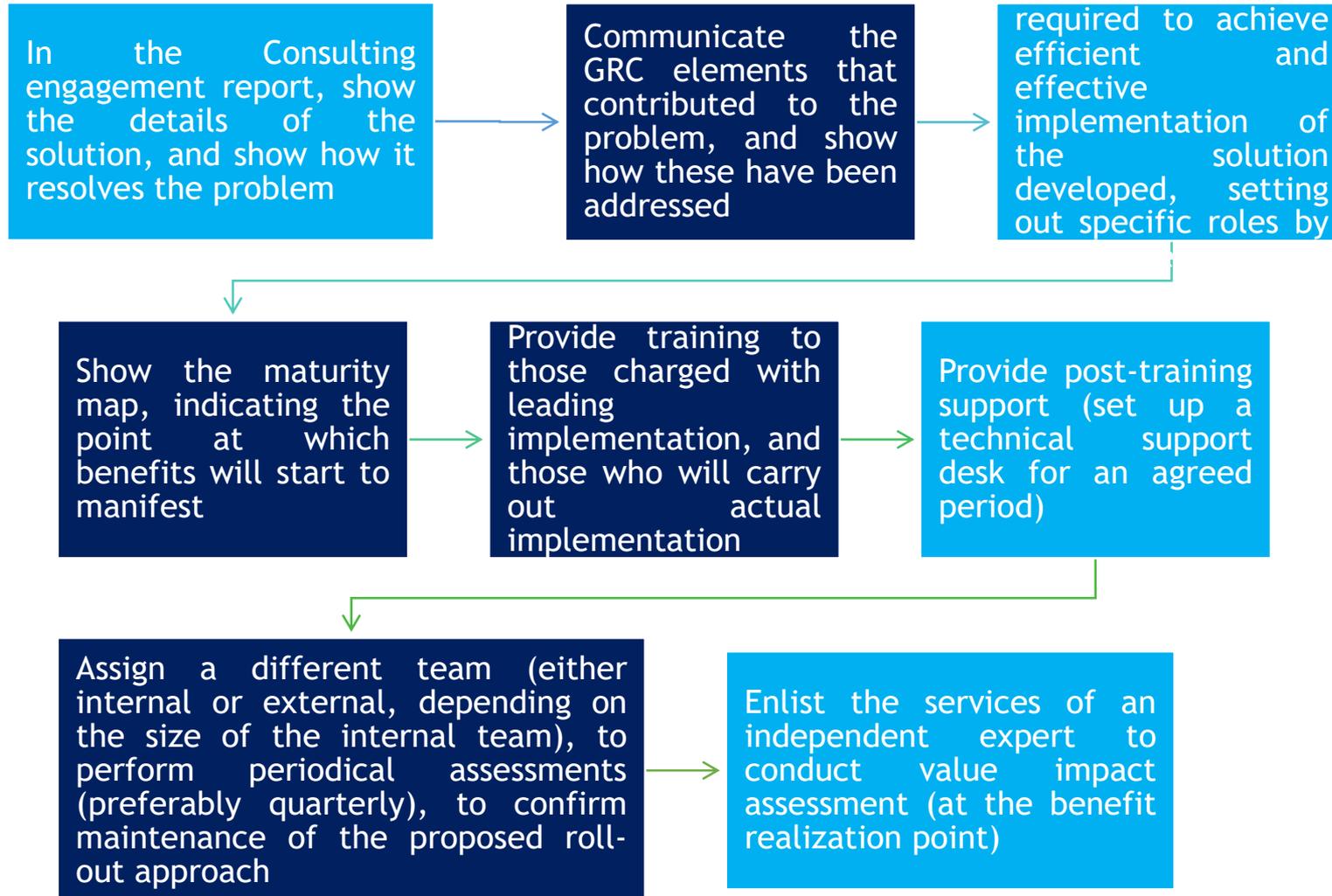
# SOUTH AFRICAN CONTEXT: GENERIC PROCESS (PLANNING)



# SOUTH AFRICAN CONTEXT: GENERIC PROCESS (PERFORMING THE ENGAGEMENT)



# SOUTH AFRICAN CONTEXT: GENERIC PROCESS (REPORTING)



# SOUTH AFRICAN CONTEXT: STATS

## Assurance

- TeamMate, Data Analytic tools (ACL, Idea, etc.)
- IA Capacity Survey – Needs Analysis
- Capacity is constantly developed courses - “How to...” (AFS Review, ITGC, AoPI & Risk-based Audit Plan)
- Integrated IAs – Course: ITGC for non-IT auditors
- Root Cause (RC) Analysis (5 WHYs)
  - Recommendation = RC-based
- Dashboard reporting (summary of high-risk findings)



***“Ultimate aim: is to help improve an org.’s operations in order to achieve its objectives”***

## Consulting

### Currently practiced (SA Context):

- IA in avoids consulting (less than 25% of planned audits in both local and National sphere of government excluding investigations and ad-hoc assignments)
- Independence = crutch ≠ value add [IIA Std. 1130 – I&O]
- Ethics Officers & Ethics Committees (sub-com. Of AC) – Infancy stages – ethics audits

# CONCLUSION

“We have great work ahead of us, and it needs devotion and much, much energy. To grow, to discover, we need involvement”

Bruce Lee

# THANK YOU!