



Internal Audit  
Community of  
Practice

**PEMPAL Internal Audit Community of Practice (IACOP)  
*Internal Control Working Group (ICWG) Meeting*  
53<sup>rd</sup> IACOP meeting  
Sochi, Russian Federation, October 30 - 31, 2019**

**Objectives**

- Present the draft PEMPAL Guidance for internal auditors on assessing the effectiveness of internal control, and agree on the Glossary of the key internal control terms
- Explore practical tools applied in the public sector for implementing COSO principles related to risk management and control activities
- Learn from good practices in public financial management in the Russian Federation and internal control implementation in the public sector

**Expected outputs**

- Draft PEMPAL Guidance for internal auditors on assessing the effectiveness of internal control by covering all COSO components
- Draft Glossary on internal control

**Pre-meeting reading ([www.pempal.org](http://www.pempal.org))**

- Mandatory:
  - Welcome to PEMPAL guide (for the new joiners)
  - PEMPAL Guidance for internal auditors on assessing the effectiveness of internal control:  
<https://www.pempal.org/events/iacop-internal-control-wg-and-audit-practice-wg-meetings> (all participants)
  - PEMPAL Internal Control Glossary (all participants)
- Recommended: IACOP knowledge products

| Time                            | Activity  | Objectives  |
|---------------------------------|---|---|
| <b>DAY 1 – October 30, 2019</b> |   |   |
| 09.00 – 09.15                   | <p><b>Presentation of the objectives and expectations from the meeting</b></p> <p><b>Ms. Edit Nemeth</b>, <i>IACOP Chair and ICWG Leader; Head of CHU, MOF, Hungary</i></p> <p><b>Mr. Arman Vatyán</b>, <i>PEMPAL Program Leader and IACOP Lead; Governance, the World Bank</i></p>   | Introduce the objectives and present the agenda of the meeting  |
| 09.15 – 10.30                   | <p><b>PEMPAL IACOP recent knowledge products: Guidance for internal auditors on assessing the effectiveness of internal control; and Internal Control Glossary. Collecting country feedback on use and added value of the products.</b></p> <p><b>Mr. Richard Maggs</b>, <i>WB Consultant; former Director International of UK NAO</i></p> <p><b>Mr. Edgar Mkrtchyan</b>, <i>ICWG Co-leader; Head of PIFC CHU, Armenia</i></p> <p><b>Ms. Edit Nemeth</b>, <i>IACOP Chair and ICWG Leader; Head of CHU, MOF, Hungary – Moderator</i></p>   | Present the Guidance on assessing the effectiveness of internal control, as well as the Glossary of key internal control terms    |
| 10.30 – 11.00                   | <b>Networking break</b>   |   |
| 11.00 – 12.30                   | <p><b>PFM good practices in the Russian Federation.</b></p> <p><b>Mr. Romanov Sergei</b>, <i>Director of the Department for the Budget Methodology and Financial Reporting in the Public Sector, MOF, the Russian Federation</i></p> <p><b>Mr. Mark Silins</b>, <i>Public Financial Management expert, WB consultant - Moderator</i></p> <p><b>Internal Control and Internal audit reform challenges in the Russian Federation.</b></p> <p><b>Mr. Stanislav Bychkov</b>, <i>deputy Director of the Department for the Budget Methodology and Financial Reporting in the Public Sector, Ministry of Finance, the Russian Federation , MoF, Russian Federation</i></p> <p><b>Ms. Diana Grosu-Axenti</b>, <i>WB Consultant; former head of CHU and Shared Audit Services; former head of Financial Inspection of Moldova – Moderator</i></p> | Learn about good practices in PFM reforms, including internal audit and internal control implementation in the Russian Federation |
| 12.30 – 13.30                   | <b>LUNCH</b>  |   |

| Time  | Activity  | Objectives   |
|---|---|--|
| 13.30- 15.00  | <p><b>Challenges and opportunities in implementing Public Internal Financial Control (PIFC) model in the context of centralized controls integrated in the budget and treasury processes (including IT controls).</b></p> <p><b>Mr. Richard Maggs</b> - <i>WB Consultant, former Director International of UK NAO</i><br/> <b>Mr. Mark Silins</b>, <i>Public Financial Management expert, WB consultant</i><br/> <b>Ms. Edit Nemeth</b>, <i>IACOP Chair and IC WG Leader; Head of CHU, MOF, Hungary – Moderator</i></p>   | Explore implementation of Risk Management and Control Activities in the public sector              |
| 15.00-16.30   | <p><b>World Cafe: Good practices in Implementation of Risk Management and Control Activities</b></p> <p><b>Mr. Scott Layton</b>, <i>IBM, head of IA &amp; Investigation unit, USA</i><br/> <b>Mr. Marcus Erlmoser</b>, <i>Deputy CAE IA, MOF, Austria</i><br/> <b>Mr. Mark Silins</b>, <i>Public Financial Management expert, WB consultant</i><br/> <b>Mr. Stanislav Bychkov</b>, <i>Deputy Director of the Department for the Budget Methodology and Financial Reporting in the Public Sector, Ministry of Finance, the Russian Federation</i><br/> <b>Ms. Edit Nemeth</b>, <i>IACOP Chair and IC WG Leader; Head of CHU, MOF, Hungary</i><br/> <b>Mr. Dritan Fino</b>, <i>Director of CHU for FMC, MOF, Albania</i><br/> <b>Mr. Richard Maggs</b> - <i>WB Consultant, former Director International of UK NAO</i><br/> <b>Mr. Edgar Mkrtchyan</b>, <i>ICWG Co-leader; Head of PIFC CHU, Armenia</i><br/> <b>Mr. Jan Lokajíček</b>, <i>counsellor, CHU, MOF, the Czech Republic</i><br/> <b>Ms. Fortunate Myeza</b>, <i>IA Support, Director, the Republic of South Africa</i><br/> <b>Mr. Petru Babuci</b>, <i>IACOP Vice-Chair, and ICWG Co-Leader; CHU, MOF, Moldova - Moderator</i></p> | Explore the implementation of Risk Management and Control Activities in the public sector          |
| 15.30 - 16.00   | <b>Coffee break combined with the previous session</b>  |  |
| 16.30 - 17.00   | <p><b>Reaching conclusions: Challenges and opportunities in implementing decentralized PIFC model in the context of centralized controls integrated in the budget and treasury information systems</b></p> <p><b>Mr. Mark Silins</b>, <i>Public Financial Management expert, WB Consultant</i><br/> <b>Ms. Edit Nemeth</b>, <i>IACOP chair, ICWG Leader; Head of CHU, MOF, Hungary</i><br/> <b>Mr. Richard Maggs</b>, <i>WB Consultant, former Director International of UK NAO - Moderator</i></p>   | Explore the implementation of Risk Management and Control Activities in the public sector (cont'd) |
| <b>18.30-20.30 Dinner (Historical Salon, 2nd floor)</b> |   |  |
| <b>DAY 2 - October 31, 2019</b>                         |   |  |
| 9.00 - 10.00  | <p><b>How to assess the internal control in a digital environment</b></p> <p><b>Mr. Scott Layton</b>, <i>IBM head of IA &amp; investigation unit, USA</i><br/> <b>Mr. Edgar Mkrtchyan</b>, <i>ICWG Co-leader; Head of PIFC CHU, Armenia - Moderator</i></p>   | Learn about the assessment of the internal control in a digital environment                        |

| Time          | Activity  | Objectives   |
|---------------|---|--|
| 10.00 - 11.00 | <b>Implementing &amp; evaluating risk management and control activities in the public sector</b><br><b>Mr. Marcus Erlmoser</b> , <i>Deputy CAE IA, MOF, Austria</i><br><b>Ms. Fortunate Myeza</b> , <i>Director of IA support, National Treasury, MOF, Republic of South Africa</i><br><b>Lusine Grigoryan</b> , <i>Financial Management Specialist, Governance, World Bank - Moderator</i> | Explore the practical tools applied in public sector for implementing & evaluating COSO principles related to the components: Risk management and Control activities |
| 11.00 - 11.30 | <b>Networking break</b>   |  |
| 11.30 - 12.30 | <b>Fishbowl: Effectiveness of internal controls</b>   | Learn from good practices in internal control implementation in the public sector  |
| 12.30 - 13.00 | <b>Conclusions, reporting from the Enabling Groups, and closing</b>   | Conclude on achieving the event objectives<br>Discuss the next steps   |
| 13.00-14.30   | <b>LUNCH</b>  |  |
| 18.30-20.30   | <b>Dinner (Historical Salon, 2nd floor)</b>   |  |