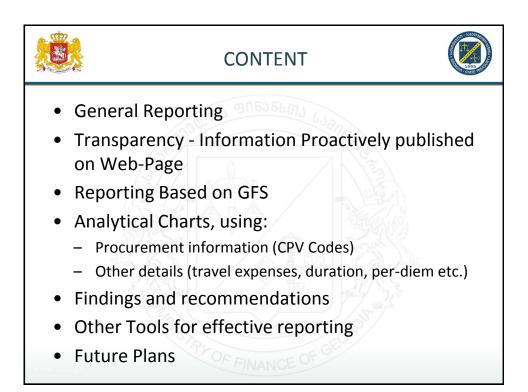


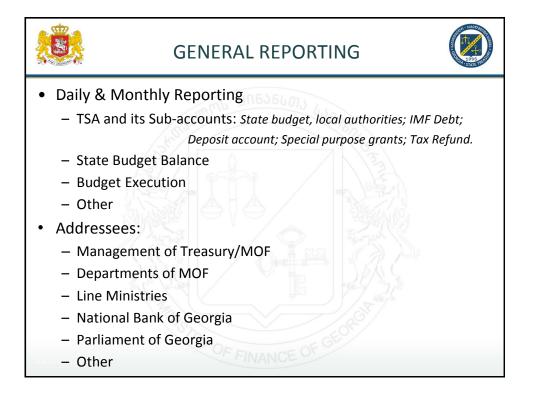
Ministry of Finance of Georgia State Treasury

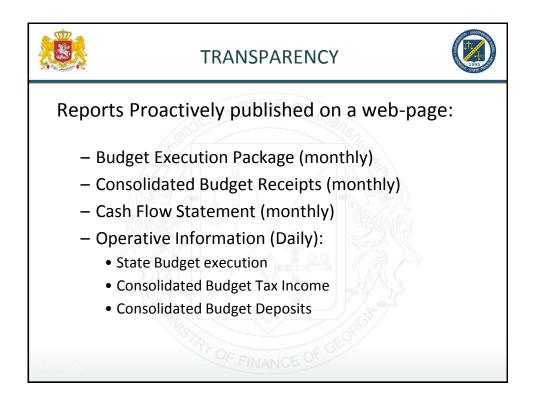


# EFFECTIVE AND TRANSPARENT BUDGET REPORTING

David Gamkrelidze January, 2014







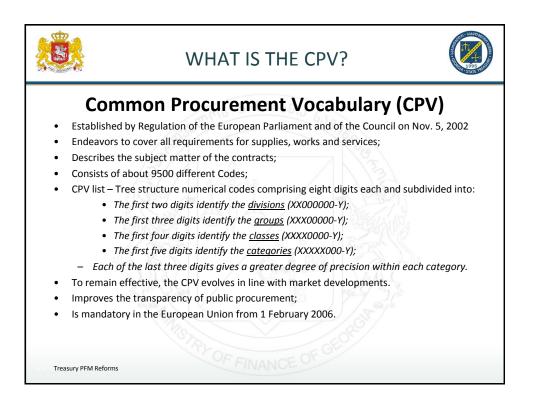


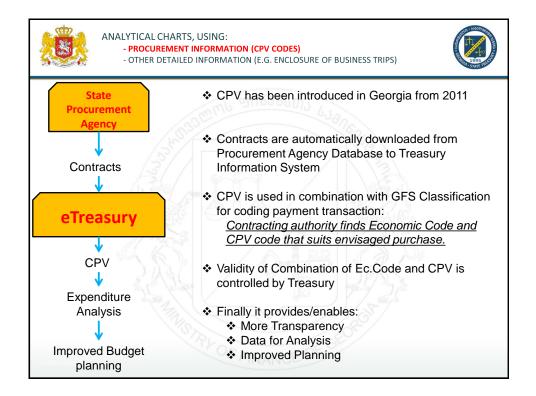
### SAMPLE OF REPORTS

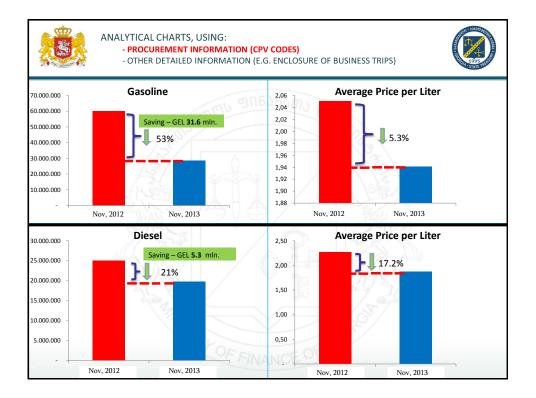


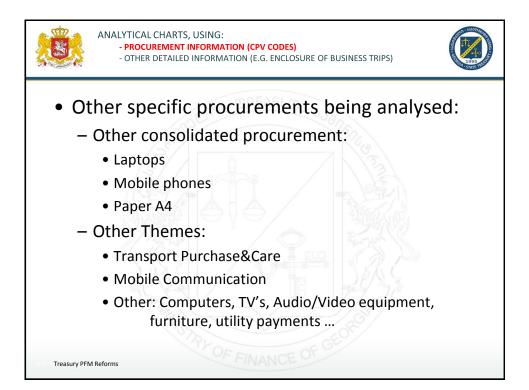
		State	e Budget Ba	alance					
Receipts	Annual Plan	12 Month Execution	Revenue of the Day	Exec. to Planned %					
State Budget Revenue	7,422,500	6,746,835	78,756	90.9%					
Incl. Taxes	6,920,000	6,287,685	54,484	90.9%					
Grants	202,500	146,203	2,341	72.2%					
incl. Budget Support	75,000	83,070	-	110.8%					
Other Revenues	300,000	312,947	21,930	104.3%					
NonFinancial Assets	100,000	77,515	2	77.5%					
Financial Assets	35,000	39,924	7	114.1%					
Borrowing	868,000	708,424	3,802	81.6%					
Domestic	150,000	149,531	-	99.7%					
External	718,000	558,893	3,802	77.8%					
Investment Credits	650,000	442,258	3,802	68.0%					
Budget Support Credits	68,000	101,251	-	148.9%					
State Budget Total Receipts	8,425,500	7,572,699	82,567	89.9%					
Payments	Annual Plan	Commitment	Payment	Balance	Payment Request	Prev. Day's Payment	Exec. to Planned %	Exec. to Commitment %	Exec. to payment r %
	1					1			
Compensation of employees	1,193,959	1,188,938	1,186,693	5,021	1,186,693	5,596	99.4%	99.8%	100.0%
Use of goods and services	796,103	761,970	751,896	34,133	751,896	10,631	94.4%	98.7%	100.0%
Interest	260,175	233,043	233,043	27,133	233,043	-	89.6%	100.0%	100.0%
Subsidies	246,958	239,272	238,411	7,686	238,411	694	96.5%	99.6%	100.0%
Grants	1,161,013	1,119,908	1,082,944	41,104	1,082,944	39,487	93.3%	96.7%	100.0%
Social benefits	2,266,418	2,083,412	2,082,980	183,006	2,082,980	7,064	91.9%	100.0%	100.0%
Other Expense	1,081,053	904,812	881,775	176,241	881,775	87,307	81.6%	97.5%	100.0%
Nonfinancial assets	889,486	763,206	742,559	126,280	742,559	25,046	83.5%	97.3%	100.0%
Financial assets	317,898	273,784	268,017	44,114	268,017	34,170	84.3%	97.9%	100.0%
Borrowing	535,438	514,446	513,865	20,992	513,865	65	96.0%	99.9%	100.0%
Domestic	60,466	60,230	59,649	236	59,649	65	98.6%	99.0%	100.0%
External	474,971	454,216	454,216	20,756	454,216	-	95.6%	100.0%	100.0%
State Budget Total Expenditure	8,748,500	8,082,790	7,982,182	665,710	7,982,182	210,061	91.2%	98.8%	100.0%
	Deposits	Current	Change of				••••••		•••••
State Budget Deposits	01.01.2013	Deposits	Deposits						
	332 389.6	287 146.4	-45 243.1						

										[	Decem	ber-Re	venues	;					
			ſ			ate Bud						I Autho					Total		
Code	Туре		2	009	2010	2011	2012	2013	·····	2009	2010	2011	2012	2013	2009	2010	2011	2012	2013
2006	Type																		
11111				119,363	101,338	199,038	203,35	8 70	0,888	8,228	9,936	13,516	15,149	4,982	127,591	111,27	3 212,55	54 218,506	5 75,8
11121		Profi	Тах	53,223	115,698	86,538	102,53	6 90	0,461	-	-		-	-	53,223	115,69	8 86,53	88 102,536	5 90,4
113		roperty						-	-	18,620	9,032	10,311	11,062	10,543	18,620	9,03			
11411 1142	Value	e Addeo Excise l			207,716				2,125	-			-	-	200,574				
1142		mport l		35,843 3.580	38,967 5.310	59,681 9.079	69,12 8.87		9,929 4.729						35,843 3.580	38,96 5.31		,	
		C	15	5,500	1 1	and I			+,729		1		00155		2.01	2		5 8,870	4,7
Economic Codes Total				Budget		012 - 2	2/11/20 Region.					Total			2013 - 2 . Gov.			irant Credit	it Snec
		ļ		Funds	Fund		Fund	Fund			Grant		Funds	Fund	Fund	Fund	Fund		Gran
Total Exp	ense	6,	667	5,611	42	51	405	3	77	463	16	6,620	5,890	10	27	223	22 5	7 369	22
xpense		5,	659	5,096	38	47	278	3	68	116	13	5,472	5,126	10	23	170	0 5	6 69	18
Compens	ation of Employees	89	0	890	0	1	_		0	-	0	1,011	1,005	1	4		- 0		1
	and an effect of the second	91	2	885	6	11	1		0		8	617	593	6	6	0	- 0		11
Use of go	ods and Services	91	2	665	0	11	1	-	0	-	0	01/	293	0	0	0	- (	-	11
Interest		22	9	229	-	-	-	-	-	-	-	215	215	-	-	-		-	-
Subsidies		20	)7	175	0	8	5	_	4	13	3	213	178		7	1	- 8	17	3
-																			
Grants		1,	074	781	30	9	251	-	-	1	2	830	660	0	0	168	0 -	0	0
Social Be	nefits	1,	538	1,537	0	1	-	-	-	-	0	1,849	1,846	1	3	-		-	0
												1							









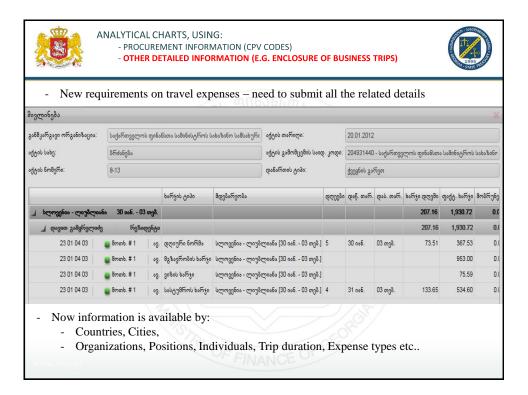
### ANALYTICAL CHARTS, USING:

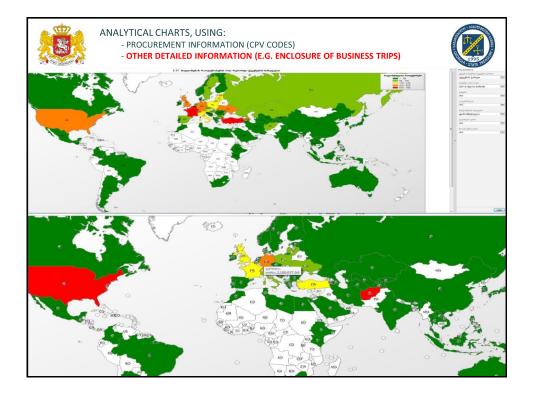




- OTHER DETAILED INFORMATION (E.G. ENCLOSURE OF BUSINESS TRIPS)

	Туре	Name		Description	Repor	t Category	Modified	
		Mobile_Communication					1/14/2014 2:18 PM	
		Other_Expenses					1/14/2014 2:19 PM	
		Transport					1/14/2014 2:19 PM	
			Type		Туре	Name		
ype	Name			Name		5.1 Supplier_Amount		
			B	4.1 Economic Code, Root Organisation, Sub Organisation		5.2 Supplier_Economic Code	Amount	
	3.1 Cars. Roc	3.1 Cars, Root Organisations, Sub Organisations		4.1 Economic Code_Root Organisation_Solo Organisation		5.3 Root Organisation_Sub (	Organisation_Computer	
1	are seried to an endergraphing and an digeneration			4.2 Economic Code_Sub Organisation_Supplier		5.4 Root Organisation_Sub 0	Organisation_All Ec.Codes	
	3.2 Cars, Supplier, Sub Organisations			4.3 Economic Code_Sub Organisation		5.4.1 Root Organisation_Sub	Organisation_All Ec.Codes (v2)	
4						5.5 Supplier_Compiuter		
B	3.2.1 Cars Supplier Sub Organisations (v2)		B	4.4 Supplier_Mobile_Internet_TV		5.6 Supplier_Compluter_All E	c. Codes	
				-re-opping_none_neering_rv		5.7 Root Organisation_2 Ec.0	Codes_Computer	
D		- 10 1 1	B	4.5 Economic Code_Root Organisation_Sub Organisation_Suppliero		5.8 Root Organisation_Sub (	Organisation_2 Ec.Codes_Comput-	
	3.3 Transport	Root Organisations Sub Organisations	100	( COV (Null's Plane) Back Consisting Cold Consisting Constitution		5.9 Supplier_Economic Code		
		r		4.6 CPV (Moblie Phones)_Root Organisation_Sub Organisation- From All E		5.10 Supplier_All exept Com		
	3.4 Fuel Supp	lier Economic Code	B	4.7 CPV (Moblie Phones) Sub Organisation-From wto Ec. Codes		5.11 Sub Organisation_All Ec		
				and the second second		5.12 Sub Organisation_Ec.Co		
	3.5 Fuel Supp	olier without Economic Code		4.8 CPV (Moblie Phones)_Sub Organisation-From Other Ec.Codes		5.12.1 Sub Organisation_Ec.Codes_TV (v2) 5.13 Sub Organisation_Ec.Codes_Video-Audio Equipment		
			B	4.9 Supplier-Two Ec.Codes				
	3.6 Fuel Supp	lier Sub Organisation Economic Code	8	4.9 Supplier Two Decodes		5.14 Sub Organisation_Video		
				4.10 Supplier-all Ec.Codes_except Two Ec.Codes		5.15 Sub Organisation_Video		
	3.7 Fuel Supp	3.7 Fuel Supplier Sub Organisation without Economic Code		an and a discouter		5.17 Sub Organisation All Ec		
				4.11 Supplier-all Ec.Codes		5.17.1 Sub Organisation_All		
	3.8 Fuel Supp	lier Economic Code Unit	B	4.12 Supplier_Root Organisations_ all Ec.Codes			-Audio Equipment_Suppliers	
	and a support		-			5.19 CPV Codes (4th level)_		
	3.9 Oil Fuel		E	4.13 Supplier_Sub Organisations_all Ec.Codes		5.20 Root Organisation_Sub		
1 m	ore on rule		B	4.14 Mobile Comunication by years			Drganisation_Office Furniture	
	3 10 Economi	ic Code_Years		ware require contained on any years	D	5.22 Economic Code_Utility F	ayments	
<b>2</b>	9110 FOOLIOILI	ic conc_rears	B	4.15 Moblie Phones (Cheap) by years		5.23 Supplier_Economic Code		
B	2.11 Farmer	o Cada Baat Oscariation Cub Oscariation CDV				5.24 Sub Organisation_Ec.Co	des_Supplier	
1	3.11 ECONOMI	ic Code Root Organisation Sub Organisation CPV	- E	4.16 Mobile Phones (Expensive) by years		5.25 CPV_ Amount		





#### ANALYTICAL CHARTS, USING: - PROCUREMENT INFORMATION (CPV CODES) - OTHER DETAILED INFORMATION (E.G. ENCLOSURE OF BUSINESS TRIPS) 2.1.1 Countries and Organisations 1.1. Detailed\_2013 B 2.1.2 Countries and Organisations (detailed) 2 1.1.1 The most Detailed\_2013 2.2 Countries E 1.1 Detailed 1 2.3 Organisations 1.1.1 The most Detailed 2.4 Countries Positions and Persons 2.5 Persons Positions and Organizations 1.1.2 Salary\_Positions 2.5.2 Persons Positions and Organizations (summary) 1.1.3 Salary\_Averages\_Positions 2.5.4 Positions and Organizations (summary) 1.1.4 Salary\_Averages\_Positions (v2) 2.6 Countries Cities and Persons Ì 2.7 Cities 1.2 Salaray (Summary) 1 2.8 Country and Position Groups 2 1.3 Detailed 2012 2.9 Organizations and Position Groups 2 1.4 Salary-2012vs2013 2.10 Detailed Report 11 1.5 Top 200 2.11.3 Summary Report by Persons 1.6 More than 3000 ì 2.12 Static Report 1 2.12.2 Static Report (V2) 1.7 Less than 500 ì 2.13 Static Report-Organizations and Countries E 1.8 Staff with Threshholds 2.14 Static Report-Organizations 1.9 Not on staff Thresholds 2.15 Organization (all types) 1.10 Summary Thresholds 2.16 Map Report by Expenses 1.11 Less than 3000 2.17 Map Report by Trips Number



## FINDINGS AND RECOMMENDATIONS



Travel Expenses Annually reach GEL 60mln.

Savings can be made, by e.g. :

Making Corporate Contracts

- Reducing flight & hotel expenses

### Setting Thresholds

- Reducing hotel Expenses

Revising Old Norms

- Reducing daily & accomodation Expenses

