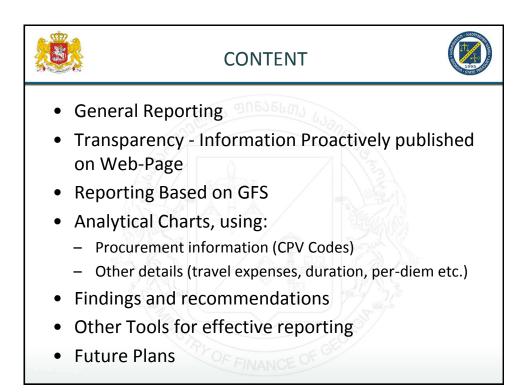


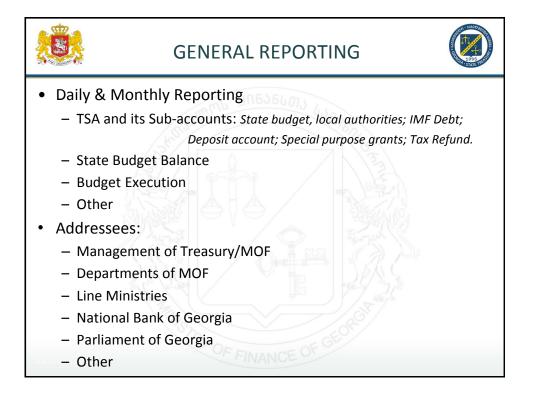
Ministry of Finance of Georgia State Treasury

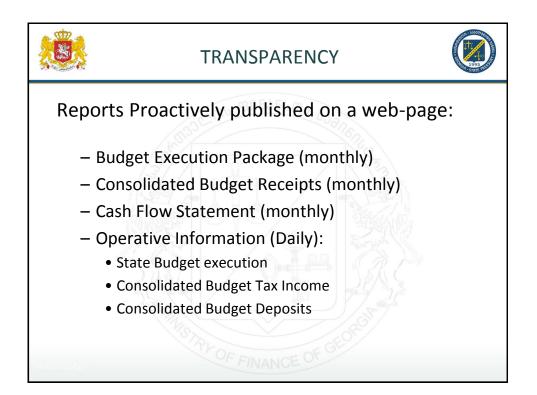


EFFECTIVE AND TRANSPARENT BUDGET REPORTING

David Gamkrelidze January, 2014







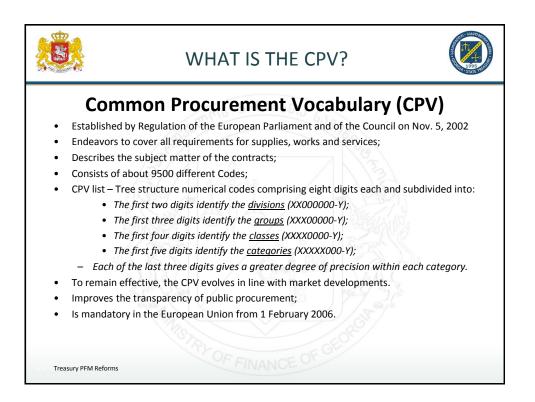


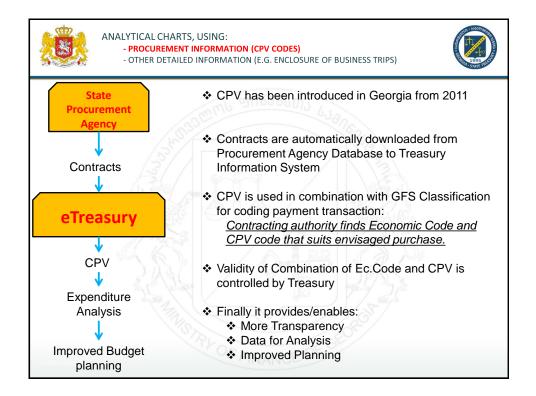
SAMPLE OF REPORTS

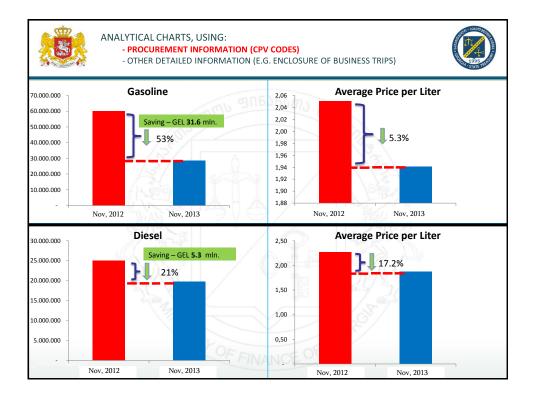


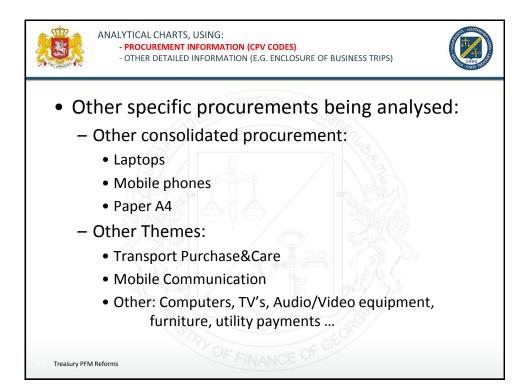
		State	e Budget Ba	alance					
Receipts	Annual Plan	12 Month Execution	Revenue of the Day	Exec. to Planned %					
State Budget Revenue	7,422,500	6,746,835	78,756	90.9%					
Incl. Taxes	6,920,000	6,287,685	54,484	90.9%					
Grants	202,500	146,203	2,341	72.2%					
incl. Budget Support	75,000	83,070	-	110.8%					
Other Revenues	300,000	312,947	21,930	104.3%					
NonFinancial Assets	100,000	77,515	2	77.5%					
Financial Assets	35,000	39,924	7	114.1%					
Borrowing	868,000	708,424	3,802	81.6%					
Domestic	150,000	149,531	-	99.7%					
External	718,000	558,893	3,802	77.8%					
Investment Credits	650,000	442,258	3,802	68.0%					
Budget Support Credits	68,000	101,251	-	148.9%					
State Budget Total Receipts	8,425,500	7,572,699	82,567	89.9%					
Payments	Annual Plan	Commitment	Payment	Balance	Payment Request	Prev. Day's Payment	Exec. to Planned %	Exec. to Commitment %	Exec. to payment r %
	1					1			
Compensation of employees	1,193,959	1,188,938	1,186,693	5,021	1,186,693	5,596	99.4%	99.8%	100.0%
Use of goods and services	796,103	761,970	751,896	34,133	751,896	10,631	94.4%	98.7%	100.0%
Interest	260,175	233,043	233,043	27,133	233,043	-	89.6%	100.0%	100.0%
Subsidies	246,958	239,272	238,411	7,686	238,411	694	96.5%	99.6%	100.0%
Grants	1,161,013	1,119,908	1,082,944	41,104	1,082,944	39,487	93.3%	96.7%	100.0%
Social benefits	2,266,418	2,083,412	2,082,980	183,006	2,082,980	7,064	91.9%	100.0%	100.0%
Other Expense	1,081,053	904,812	881,775	176,241	881,775	87,307	81.6%	97.5%	100.0%
Nonfinancial assets	889,486	763,206	742,559	126,280	742,559	25,046	83.5%	97.3%	100.0%
Financial assets	317,898	273,784	268,017	44,114	268,017	34,170	84.3%	97.9%	100.0%
Borrowing	535,438	514,446	513,865	20,992	513,865	65	96.0%	99.9%	100.0%
Domestic	60,466	60,230	59,649	236	59,649	65	98.6%	99.0%	100.0%
External	474,971	454,216	454,216	20,756	454,216	-	95.6%	100.0%	100.0%
State Budget Total Expenditure	8,748,500	8,082,790	7,982,182	665,710	7,982,182	210,061	91.2%	98.8%	100.0%
	Deposits	Current	Change of				••••••		•••••
State Budget Deposits	01.01.2013	Deposits	Deposits						
	332 389.6	287 146.4	-45 243.1						

										[Decem	ber-Re	venues	;					
			ſ			ate Bud						I Autho					Total		
Code	Туре		2	009	2010	2011	2012	2013	·····	2009	2010	2011	2012	2013	2009	2010	2011	2012	2013
2006	Type																		
11111				119,363	101,338	199,038	203,35	8 70	0,888	8,228	9,936	13,516	15,149	4,982	127,591	111,27	3 212,55	54 218,506	5 75,8
11121		Profi	Тах	53,223	115,698	86,538	102,53	6 90	0,461	-	-		-	-	53,223	115,69	8 86,53	88 102,536	5 90,4
113		roperty						-	-	18,620	9,032	10,311	11,062	10,543	18,620	9,03			
11411 1142	Value	e Addeo Excise l			207,716				2,125	-			-	-	200,574				
1142		mport l		35,843 3.580	38,967 5.310	59,681 9.079	69,12 8.87		9,929 4.729						35,843 3.580	38,96 5.31		,	
		C	15	5,500	1 1	and I			+,729		1		00155		2.01	2		5 8,870	4,7
Economic Codes Total				Budget		012 - 2	2/11/20 Region.					Total			2013 - 2 . Gov.			irant Credit	it Snec
		ļ		Funds	Fund		Fund	Fund			Grant		Funds	Fund	Fund	Fund	Fund		Gran
Total Exp	ense	6,	667	5,611	42	51	405	3	77	463	16	6,620	5,890	10	27	223	22 5	7 369	22
xpense		5,	659	5,096	38	47	278	3	68	116	13	5,472	5,126	10	23	170	0 5	6 69	18
Compens	ation of Employees	89	0	890	0	1	_		0	-	0	1,011	1,005	1	4		- 0		1
	and an effect of the second	91	2	885	6	11	1		0		8	617	593	6	6	0	- 0		11
Use of go	ods and Services	91	2	665	0	11	1	-	0	-	0	01/	293	0	0	0	- (-	11
Interest		22	9	229	-	-	-	-	-	-	-	215	215	-	-	-		-	-
Subsidies		20)7	175	0	8	5	_	4	13	3	213	178		7	1	- 8	17	3
-																			
Grants		1,	074	781	30	9	251	-	-	1	2	830	660	0	0	168	0 -	0	0
Social Be	nefits	1,	538	1,537	0	1	-	-	-	-	0	1,849	1,846	1	3	-		-	0
												1							









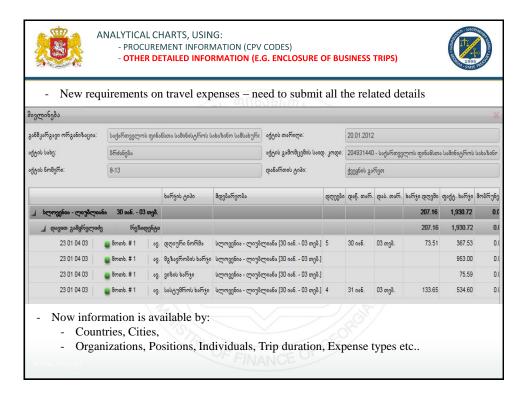
ANALYTICAL CHARTS, USING:

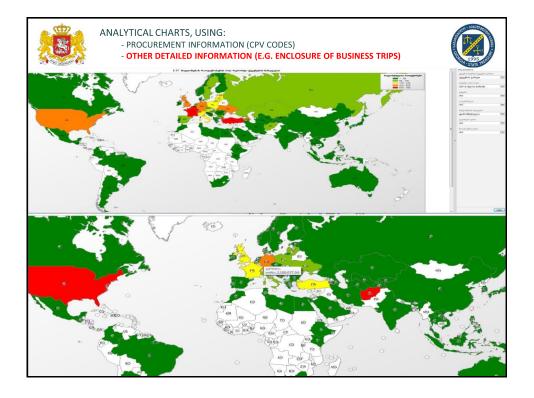




- OTHER DETAILED INFORMATION (E.G. ENCLOSURE OF BUSINESS TRIPS)

	Туре	Name		Description	Repor	t Category	Modified	
		Mobile_Communication					1/14/2014 2:18 PM	
		Other_Expenses					1/14/2014 2:19 PM	
		Transport					1/14/2014 2:19 PM	
			Type		Туре	Name		
ype	Name			Name		5.1 Supplier_Amount		
			B	4.1 Economic Code, Root Organisation, Sub Organisation		5.2 Supplier_Economic Code	Amount	
	3.1 Cars. Roc	3.1 Cars, Root Organisations, Sub Organisations		4.1 Economic Code_Root Organisation_Solo Organisation		5.3 Root Organisation_Sub (Organisation_Computer	
1	are seried to an endergraphing and an digeneration			4.2 Economic Code_Sub Organisation_Supplier		5.4 Root Organisation_Sub 0	Organisation_All Ec.Codes	
	3.2 Cars, Supplier, Sub Organisations			4.3 Economic Code_Sub Organisation		5.4.1 Root Organisation_Sub	Organisation_All Ec.Codes (v2)	
4						5.5 Supplier_Compiuter		
B	3.2.1 Cars Supplier Sub Organisations (v2)		B	4.4 Supplier_Mobile_Internet_TV		5.6 Supplier_Compluter_All E	c. Codes	
				-re-opping_none_neering_rv		5.7 Root Organisation_2 Ec.0	Codes_Computer	
D		- 10 1 1	B	4.5 Economic Code_Root Organisation_Sub Organisation_Suppliero		5.8 Root Organisation_Sub (Organisation_2 Ec.Codes_Comput-	
	3.3 Transport	Root Organisations Sub Organisations	100	(COV (Null's Plane) Back Consisting Cold Consisting Constitution		5.9 Supplier_Economic Code		
		r		4.6 CPV (Moblie Phones)_Root Organisation_Sub Organisation- From All E		5.10 Supplier_All exept Com		
	3.4 Fuel Supp	lier Economic Code	B	4.7 CPV (Moblie Phones) Sub Organisation-From wto Ec. Codes		5.11 Sub Organisation_All Ec		
				and the second second		5.12 Sub Organisation_Ec.Co		
	3.5 Fuel Supp	olier without Economic Code		4.8 CPV (Moblie Phones)_Sub Organisation-From Other Ec.Codes		5.12.1 Sub Organisation_Ec.Codes_TV (v2) 5.13 Sub Organisation_Ec.Codes_Video-Audio Equipment		
			B	4.9 Supplier-Two Ec.Codes				
	3.6 Fuel Supp	lier Sub Organisation Economic Code	8	4.9 Supplier Two Decodes		5.14 Sub Organisation_Video		
				4.10 Supplier-all Ec.Codes_except Two Ec.Codes		5.15 Sub Organisation_Video		
	3.7 Fuel Supp	3.7 Fuel Supplier Sub Organisation without Economic Code		an and a discouter		5.17 Sub Organisation All Ec		
				4.11 Supplier-all Ec.Codes		5.17.1 Sub Organisation_All		
	3.8 Fuel Supp	lier Economic Code Unit	B	4.12 Supplier_Root Organisations_ all Ec.Codes			-Audio Equipment_Suppliers	
	and a support		-			5.19 CPV Codes (4th level)_		
	3.9 Oil Fuel		E	4.13 Supplier_Sub Organisations_all Ec.Codes		5.20 Root Organisation_Sub		
1 m	ore on rule		B	4.14 Mobile Comunication by years			Drganisation_Office Furniture	
	3 10 Economi	ic Code_Years		ware require contained on any years	D	5.22 Economic Code_Utility F	ayments	
2	9110 FOOLIOILI	ic conc_rears	B	4.15 Moblie Phones (Cheap) by years		5.23 Supplier_Economic Code		
B	2.11 Farmer	o Cada Baat Oscariation Cub Oscariation CDV				5.24 Sub Organisation_Ec.Co	des_Supplier	
1	3.11 ECONOMI	ic Code Root Organisation Sub Organisation CPV	- E	4.16 Mobile Phones (Expensive) by years		5.25 CPV_ Amount		





ANALYTICAL CHARTS, USING: - PROCUREMENT INFORMATION (CPV CODES) - OTHER DETAILED INFORMATION (E.G. ENCLOSURE OF BUSINESS TRIPS) 2.1.1 Countries and Organisations 1.1. Detailed_2013 B 2.1.2 Countries and Organisations (detailed) 2 1.1.1 The most Detailed_2013 2.2 Countries E 1.1 Detailed 1 2.3 Organisations 1.1.1 The most Detailed 2.4 Countries Positions and Persons 2.5 Persons Positions and Organizations 1.1.2 Salary_Positions 2.5.2 Persons Positions and Organizations (summary) 1.1.3 Salary_Averages_Positions 2.5.4 Positions and Organizations (summary) 1.1.4 Salary_Averages_Positions (v2) 2.6 Countries Cities and Persons Ì 2.7 Cities 1.2 Salaray (Summary) 1 2.8 Country and Position Groups 2 1.3 Detailed 2012 2.9 Organizations and Position Groups 2 1.4 Salary-2012vs2013 2.10 Detailed Report 11 1.5 Top 200 2.11.3 Summary Report by Persons 1.6 More than 3000 ì 2.12 Static Report 1 2.12.2 Static Report (V2) 1.7 Less than 500 ì 2.13 Static Report-Organizations and Countries E 1.8 Staff with Threshholds 2.14 Static Report-Organizations 1.9 Not on staff Thresholds 2.15 Organization (all types) 1.10 Summary Thresholds 2.16 Map Report by Expenses 1.11 Less than 3000 2.17 Map Report by Trips Number



FINDINGS AND RECOMMENDATIONS



Travel Expenses Annually reach GEL 60mln.

Savings can be made, by e.g. :

Making Corporate Contracts

- Reducing flight & hotel expenses

Setting Thresholds

- Reducing hotel Expenses

Revising Old Norms

- Reducing daily & accomodation Expenses

